# **United Kingdom**

# Half 1 2013

London, 30 July 2013



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# **Overview – First Half 2013**

| Financial<br>highlights   | <ul> <li>Attributable profit of £414m, supported by resilient credit quality and costs discipline and with reduced pressures on income</li> <li>H1'13 saw an upturn in net interest income from H2'12, and an improvement in Banking NIM to 1.46%<sup>1</sup></li> <li>Costs well controlled, with operating expenses only slightly higher principally due to increased regulatory compliance and control costs</li> <li>Good credit quality maintained across Retail and Corporate Banking portfolios</li> <li>Strong balance sheet; Core Tier 1 Capital ratio of 12.4%<sup>1</sup> improved through lower RWAs as a result of the managed reduction of the mortgage portfolio; loan to deposit ratio improved to 122%</li> </ul> |
|---|--|
| Acceleration<br>in the<br>transformation<br>of the UK<br>business | <ul> <li>Some 1.9 million 1 2 3 World customers in Retail Banking, with a continued focus on building primary banking relationships</li> <li>Targeted growth in retail deposits; current account balances up £5.4bn to £21.3bn, 34% increase in the first half</li> <li>Residential mortgage gross lending of £7.9bn</li> <li>SME lending up 12% from June 2012, despite a subdued economic environment</li> <li>Improved customer satisfaction, as measured by the independent Financial Research Survey ('FRS')<sup>2</sup>; our overall score up 3.7 p.p. since June 2012</li> </ul>  |



# Agenda

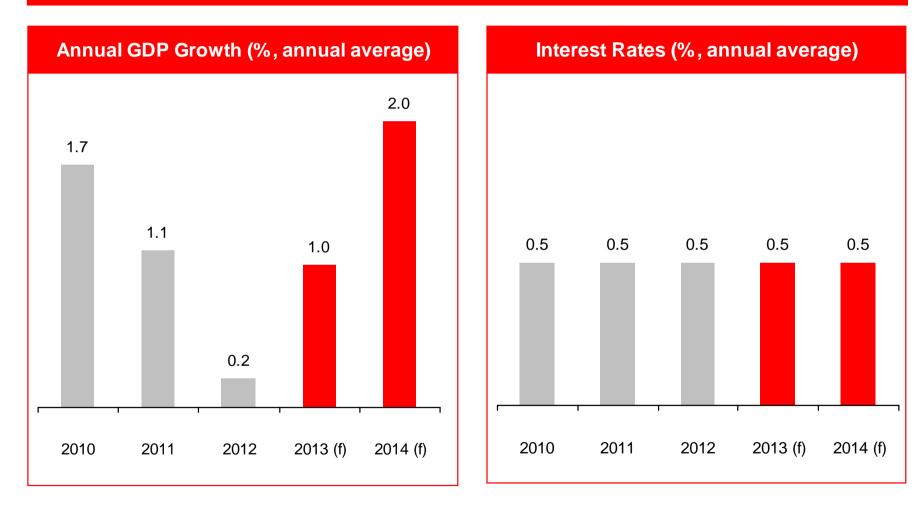
# Market Environment

- First Half 2013
  - Strategic and Business Update
  - Results



### **Market Environment – GDP and Interest Rates**

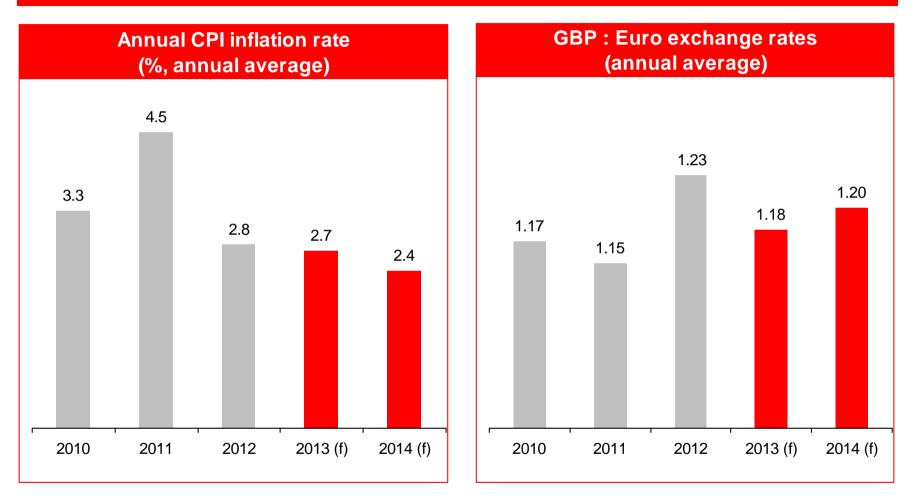
Economic activity improving, but still with challenges





# **Market Environment – Inflation and Exchange Rates**

Inflation persists ... with exchange rates impacted by central banks' actions



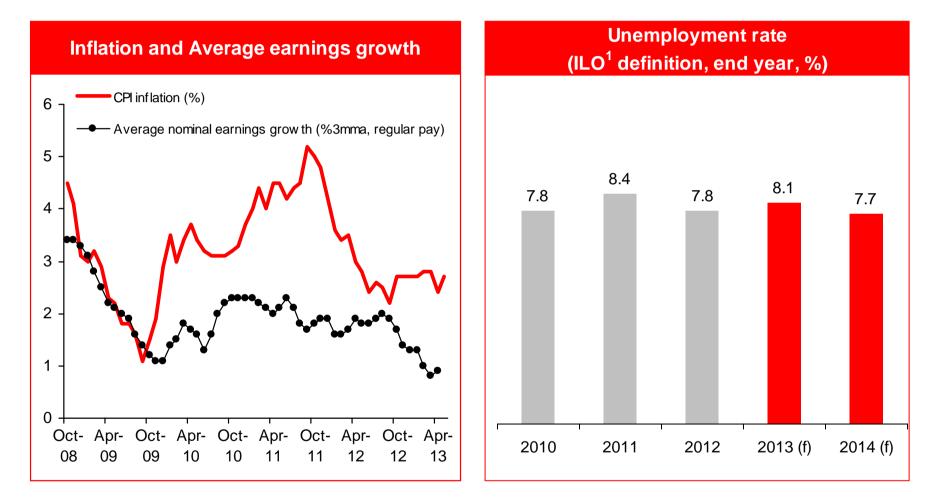
Source - Office for National Statistics and Bank of England (f) – Santander UK July 2013 forecast <sup>1</sup> Consumer Price Index



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# Market Environment – Earnings Growth and Unemployment <sup>7</sup>

Real earnings falling ... unemployment broadly steady

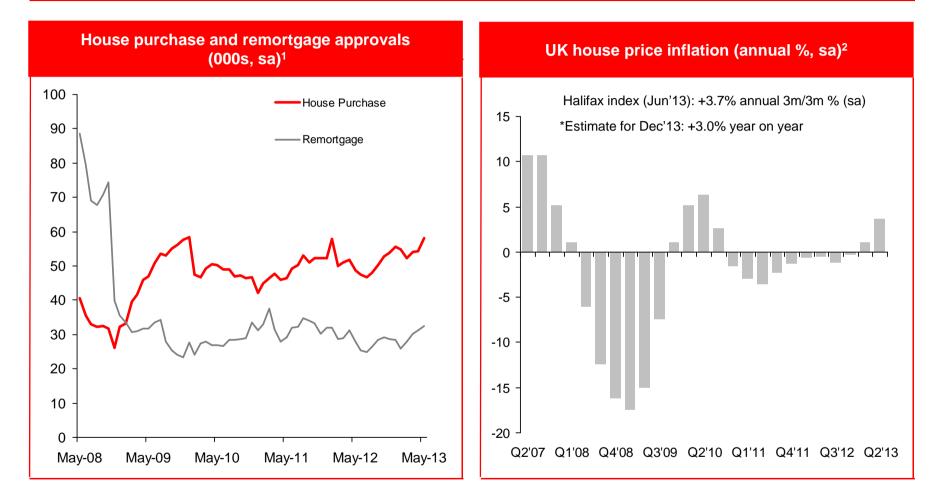


Source – Office for National Statistics (f) Santander UK July 2013 forecast <sup>1</sup>ILO: International Labour Organisation



# **Market Environment – Housing Market Activity**

#### Housing market volumes and house prices rose modestly in H1'13

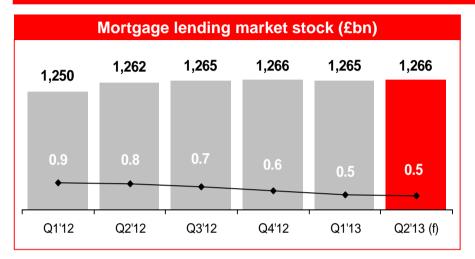


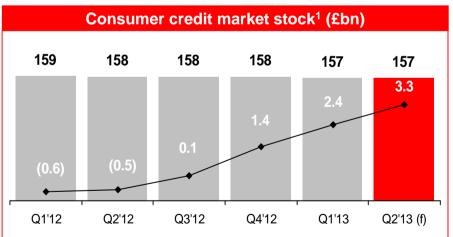
<sup>1</sup> Source – Bank of England
 <sup>2</sup> Source – Lloyds Banking Group/Halifax
 (\*) Estimated by Santander UK, July 2013, end period data

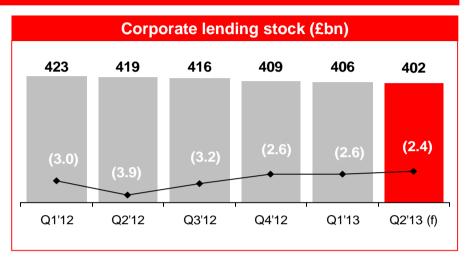


# **Market Environment – Credit and Deposit Growth**

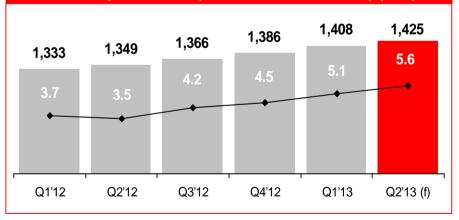
#### Mortgage and corporate loan growth remain weak. Consumer credit growth stronger







#### Retail deposit stock (incl. current accounts) (£bn)



#### Retail deposits have seen improving growth

Source – Bank of England

- (f) Estimated by Santander UK, July 2013
- <sup>1</sup> The Bank of England now excludes student loans from consumer credit figures





# Agenda

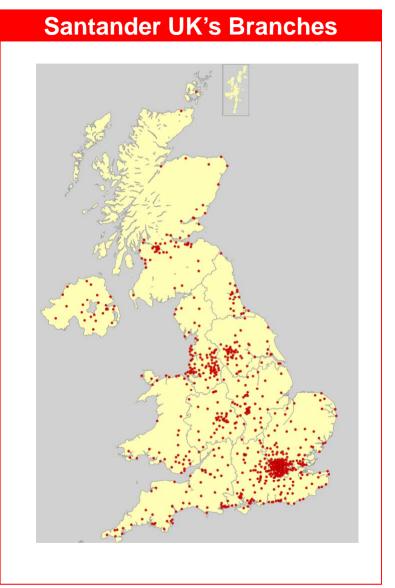
Market Environment

# First Half 2013

- Strategic and Business Update
- Results



# Snapshot – United Kingdom, as at 30 June 2013



#### **Balance Sheet and Key Metrics**

|                                       |       | Change<br>from Jun'12 | Change<br>from Dec'12 |
|---------------------------------------|-------|-----------------------|-----------------------|
|                                       | £bn   | %                     | %                     |
| Residential Mortgages <sup>1</sup>    | 159.8 | (6)                   | (3)                   |
| Corporate Banking Assets <sup>2</sup> | 21.0  | 11                    | 7                     |
| of which SME loans                    | 10.9  | 12                    | 3                     |
| UK Banking Assets <sup>3</sup>        | 180.6 | (5)                   | (2)                   |
| Customer Loans                        | 191.0 | (5)                   | (2)                   |
| Customer Deposits                     | 150.5 | 1                     | 1                     |
| UK Banking Liabilities <sup>3</sup>   | 140.5 | 4                     | 0                     |
| Medium Term Funding                   | 59.6  | (20)                  | (9)                   |
|                                       | %     | p.p.                  | p.p.                  |
| Total NPLs                            | 2.01  | 0.18                  | (0.04)                |
| Mortgage Coverage Ratio               | 20    | n/a                   | n/a                   |
| Total Coverage Ratio                  | 42    | 5                     | (1)                   |
| Loan to Deposit Ratio                 | 122   | (8)                   | (7)                   |

#### Key Market Shares - Stock

|                          |      | Change<br>from Jun'12 | Change<br>from Dec'12 |
|--------------------------|------|-----------------------|-----------------------|
|                          | %    | p.p.                  | p.p.                  |
| Residential Mortgages    | 12.6 | (1.0)                 | (0.4)                 |
| SME lending <sup>4</sup> | 5.5  | 0.6                   | 0.2                   |
| Deposits                 | 9.1  | (0.4)                 | (0.3)                 |
| Bank Accounts            | 9.4  | 0.2                   | 0.1                   |

<sup>1</sup> Residential mortgages includes residential retail mortgages and Social Housing loans, to align with mortgage industry reporting
 <sup>2</sup> Corporate Banking excludes non core corporate portfolio and legacy assets in run-off managed in the Corporate Centre
 <sup>3</sup> UK Banking consists of Retail Banking and Corporate Banking segments

<sup>4</sup> SME lending market share includes assets held in Corporate Banking, Retail Banking and Corporate Centre. SME assets totaled £12.3bn in Jun13; £12.1bn in Dec'12; £11.3bn in Jun'12



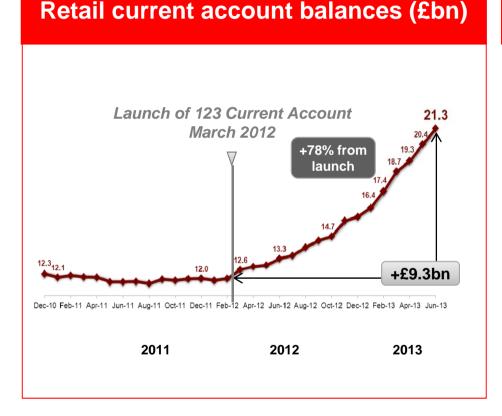
### **Our Strategic Priorities**





# Delivering Value to Primary Banking Customers

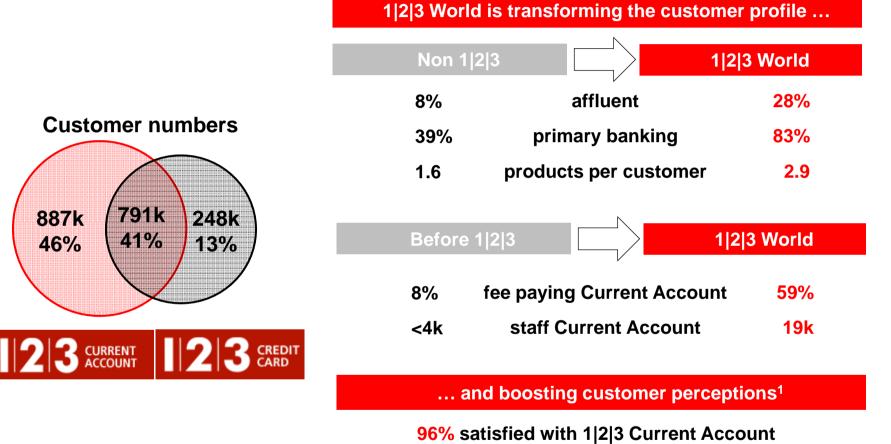
#### In H1'13, 130,800 customers switched their bank account to Santander UK





- Current account balances increased by £5.4bn, +34%, in the first half; evidence of the considerable transformation of our retail relationship banking business
- Some 1.9 million customers with 1|2|3 World products; 887,000 with 1|2|3 Current Accounts, 248,000 with 1|2|3 Credit Cards and 791,000 customers holding both products
- 1|2|3 World has driven increased balances, greater product penetration and higher average credit card spend



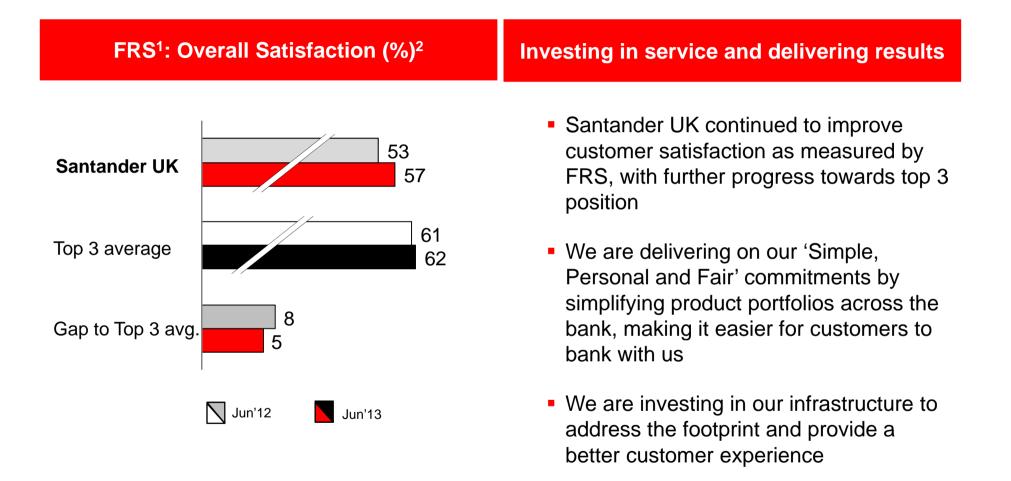


91% satisfied with 1|2|3 Credit Card



Source: Santander UK Marketing MI <sup>1</sup> Moneysavingexpert.com, Feb'13

# High Quality Service at the Core of our Business Model <sup>15</sup>



#### TARGET: To become a top 3 bank by 2015

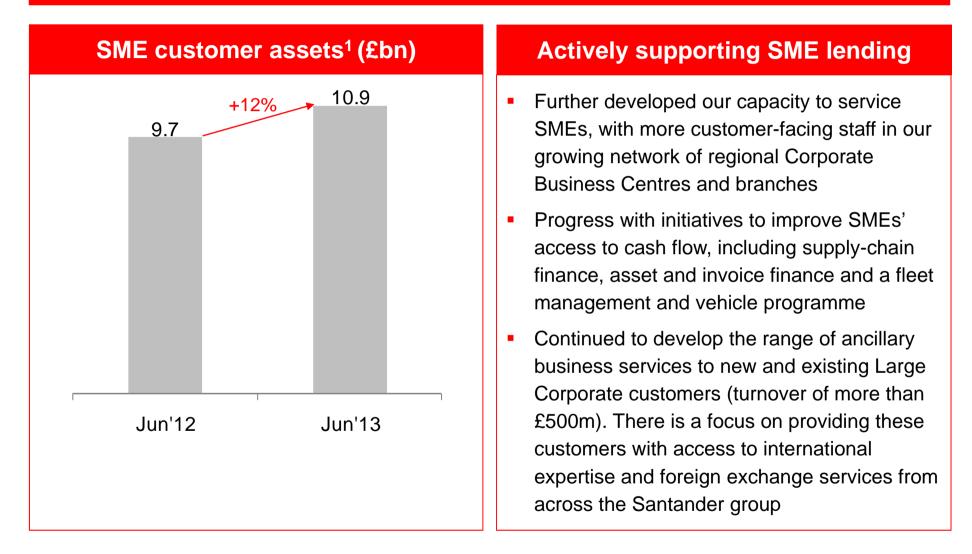
<sup>1</sup> Financial Research Survey (FRS) is an independent monthly survey of circa 5,000 consumers covering the personal finance sector, run by GfK NOP

<sup>2</sup> Overall Satisfaction: Satisfaction score refers to proportion of extremely and very satisfied customers across mortgages, savings, main current accounts, home insurance, UPLs and credit cards, based on a weighting of those products calculated to reflect the average product distribution across Santander UK and competitor brands. Data for the 3 months ending June 2012 and June 2013. Competitor set includes Barclays, Halifax, HSBC, Lloyds TSB and NatWest



# <sup>2</sup> Building a More Balanced Business Mix

#### **12% SME lending growth since June 2012**





# 3 Strong Balance Sheet

| UK based<br>business               | 98% of customer assets are UK<br>related                | <ul> <li>£152.3bn residential retail mortgages; £21.0bn Corporate Banking loans</li> <li>UK focused; net exposure<sup>1</sup> of c. 0.6% of total assets to Eurozone peripheral countries<sup>2</sup></li> </ul>  |
|------------------------------------|---|---|
| Strong<br>funding<br>and           | Targeted improvement to the quality of the deposits mix | <ul> <li>Customer deposits increasing, with a focus on accounts offering better customer relationships</li> <li>Customer deposits and MTF to customer loans ratio of 111%<sup>3</sup>; LDR of 122%</li> </ul>   |
| liquidity                          | Wholesale funding                                       | <ul> <li>Wholesale funding of less than one year decreased 13% during H1'13 and was 23% lower than a year ago, enhancing the capacity of the balance sheet</li> <li>Lower wholesale issuance required; MTF issuance of £2.5bn</li> </ul>  |
|                                    |   | <ul> <li>Strong mortgage NPL coverage maintained at 20%</li> </ul>  |
| Credit                             | Prudent risk management                                 | <ul> <li>Lending criteria tightened, to improve credit quality and profitability of<br/>mortgage book</li> </ul>  |
| quality and<br>capital<br>strength | pital   | <ul> <li>Core Tier 1 capital ratio of 12.4%<sup>4</sup>, through organic profit generation</li> <li>Total liquid assets of £78.4bn<sup>5</sup>; PRA eligible liquid assets of £35.0bn</li> <li>Declared an interim dividend of £215m, continuing our dividend policy of paying 50% of recurring earnings</li> </ul> |

- <sup>2</sup> Greece, Italy, Ireland, Portugal, Spain and Cyprus ('GIIPSC')
- <sup>3</sup> MTF is term funding at nominal value with an original maturity of greater than one year. MTF excludes any unencumbered collateral received as part of FLS <sup>4</sup> Core Tier 1 capital ratio calculated on a UK statutory basis
- <sup>5</sup> Total liquid assets consist of: PRA eligible assets; other highly liquid debt securities and bonds; equities; and debt securities and asset-backed securities issued by subsidiaries and retained by Santander UK and loans which are eligible at central bank operations



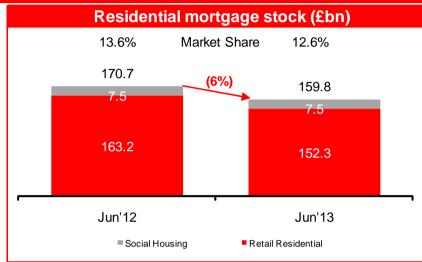
# **Strategic and Business Update – Risk Management**

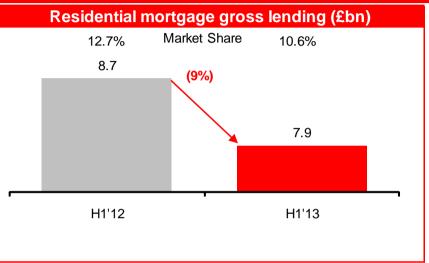
| Prime<br>mortgage<br>book      | <ul> <li>Credit quality built on core mortgage, retail unsecured and the corporate loan portfolios</li> <li>Strong coverage levels maintained: mortgage coverage 20%, unsecured Retail Banking portfolio above 100%, total 42%</li> <li>Lending secured on UK prime residential property is 80% of customer loans</li> <li>The mortgage NPL ratio increased to 1.87%, largely due to regulatory-driven policy and reporting changes as well as the impact of lower mortgage balances. These policy and reporting changes are not expected to result in significant additional write offs</li> </ul> |
|--------------------------------|---|
| Targeted<br>asset<br>reduction | <ul> <li>Action taken to manage the risks associated with interest only and higher LTV mortgages</li> <li>New retail unsecured lending at favourable risk adjusted returns written through direct channels and by way of 1 2 3 World</li> <li>Reduction in non core corporate portfolio to £10.4bn, from £11.5bn in June 2012</li> </ul>  |

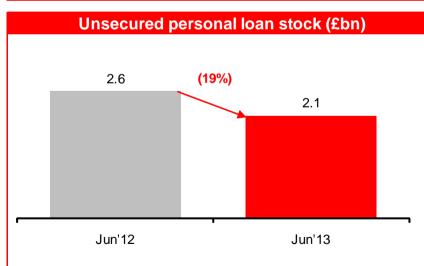


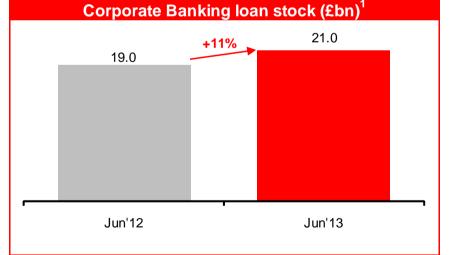
# **Business Update – Customer Lending**

Mortgage lending focused on preferred segments; Corporate Banking growth rebalancing portfolio









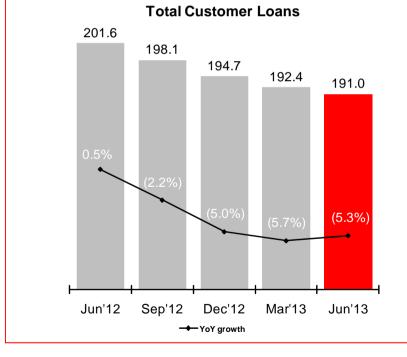
<sup>1</sup> Corporate Banking excludes non core corporate portfolio and legacy assets in run-off managed in the Corporate Centre



# **Business Update – Customer Lending**

# Mortgage lending performance in line with management expectations ... whilst growing core corporate lending

|                                   | on)    | gages (£ | ntial Mort | al Reside | Tot    |
|-----------------------------------|--------|----------|------------|-----------|--------|
|                                   | Jun'13 | Mar'13   | Dec'12     | Sep'12    | Jun'12 |
| Residential Retail Mortgage Sto   | 152.3  | 154.1    | 156.6      | 159.8     | 163.2  |
| Social Housing Stock              | 7.5    | 7.5      | 7.5        | 7.6       | 7.5    |
| <b>Residential Mortgage Stock</b> | 159.8  | 161.6    | 164.1      | 167.4     | 170.7  |
| Mortgage market stock share       | 12.6%  | 12.8%    | 13.0%      | 13.3%     | 13.6%  |



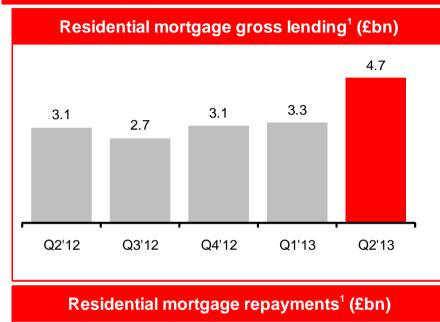
| £bn                           | Jun'13 | Jun'13 v<br>Jun'12 |
|-------------------------------|--------|--------------------|
| Residential Retail Mortgages  | 152.3  | (7%)               |
| Consumer Lending <sup>1</sup> | 7.3    | (8%)               |
| Retail Banking                | 159.6  | (7%)               |
| Corporate Banking             | 21.0   | 11%                |
| UK Banking                    | 180.6  | (5%)               |
| Non-core corporate            | 10.4   | (10%)              |
| Total Customer Loans          | 191.0  | (5%)               |

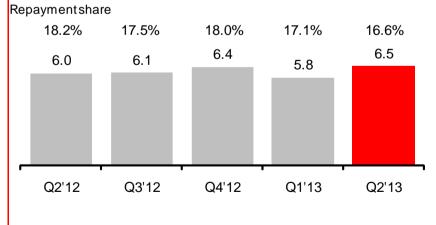
#### <sup>1</sup> Consumer Lending includes UPLs, Retail Banking overdrafts, Cahoot, Santander Cards, Santander Consumer Finance and Business Banking

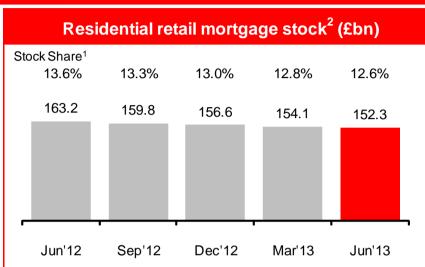


# **Business Update – Mortgage Lending**

#### Mortgage flows targeted to lower risk segments in a subdued market







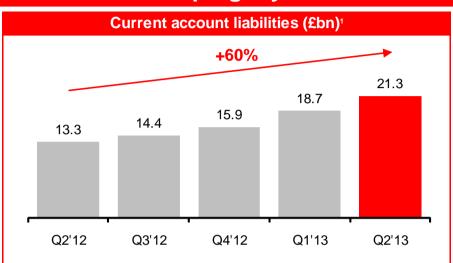
#### Comments

- Mortgage gross lending for the first half was £7.9bn, a market share of c. 10.6%
- Residential retail mortgage loan stock decreased £4.3bn in the first half, following the early 2012 tightening of lending criteria on interest only and higher LTV mortgages
- Interest only mortgage balances fell £3bn in the period
- SVR balances continued to grow in the low interest rate environment, and now represent 36% of the mortgage book

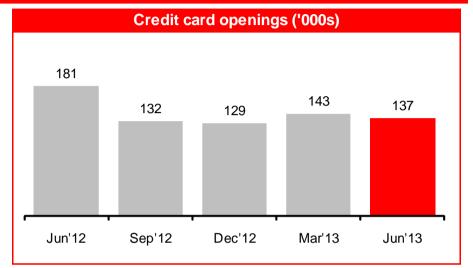
<sup>1</sup> Includes Social Housing loans as per CML market data <sup>2</sup> Excludes Social Housing loans

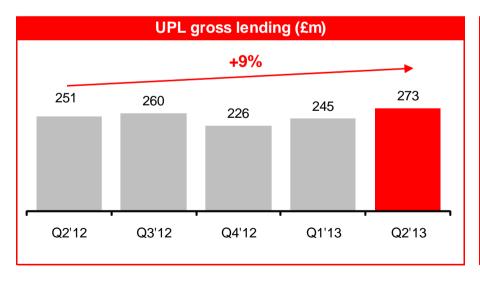


# Business Update – Current Accounts, Credit Cards and UPL<sup>2</sup>



#### **Developing loyal and satisfied primary account relationships**





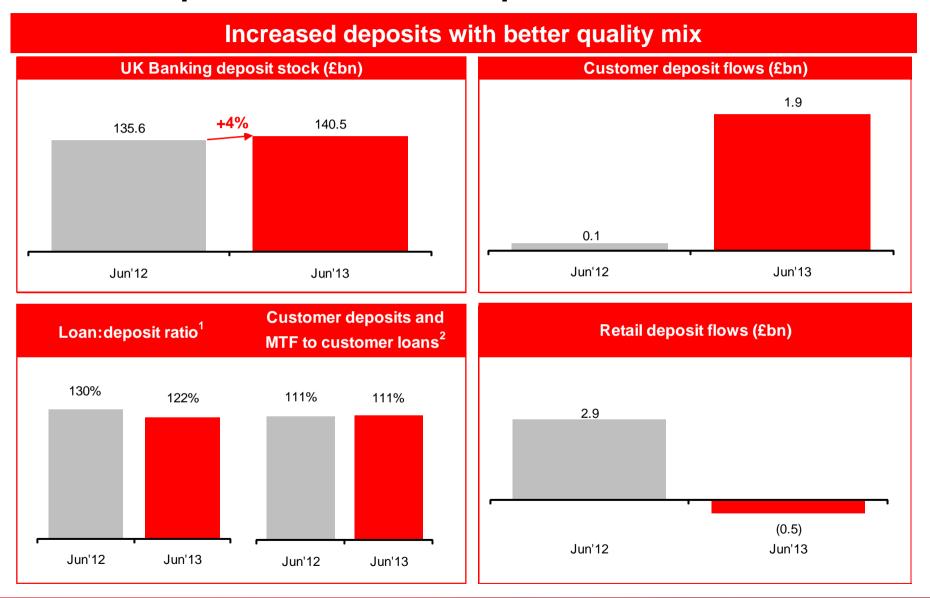
#### Comments

- Customer deposits were broadly stable in the first six months of 2013 but with a qualitative shift towards accounts offering better customer relationships
- The 1|2|3 Current Account is central to our retail customer relationship model and was the main driver of the 60% increase in current account deposits from a year ago
- Continued focus on unsecured lending only to higher quality personal customer segments, particularly those with an existing relationship with the bank



<sup>1</sup> Excludes cahoot, business banking, Cater Allen and Offshore

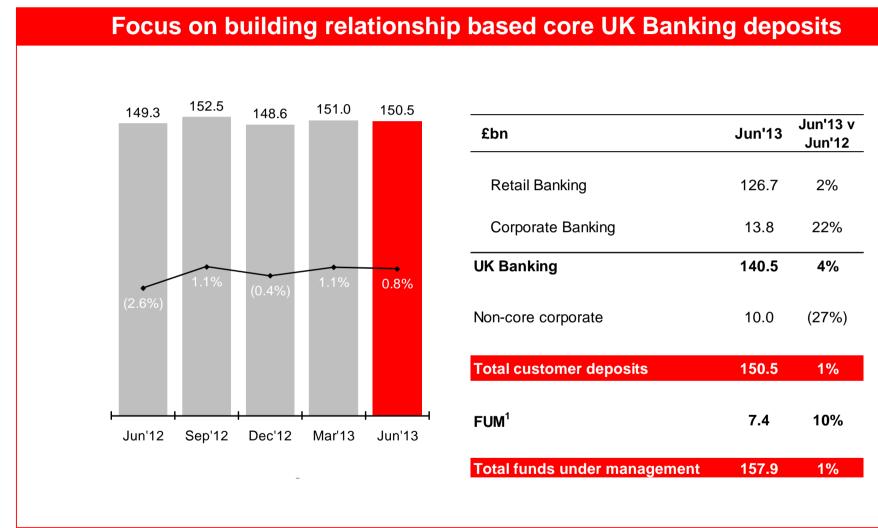
### **Business Update – Customer Deposits**



<sup>1</sup> Calculated as Loans and Credits divided by Customer Deposits on the face of the balance sheet in slide 39 <sup>2</sup> Calculated as Customer Deposits and MTF divided by loans and credits



# Business Update – Customer Deposits and Funds Under Management





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# Agenda

Market Environment

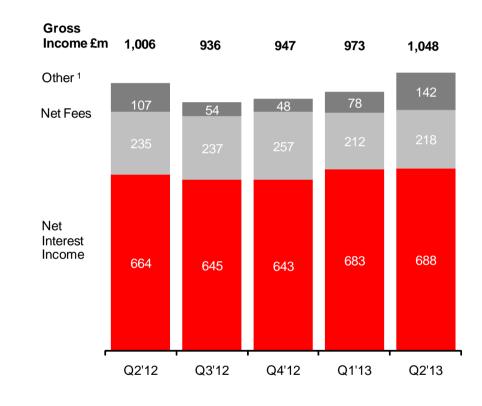
# First Half 2013

- Strategic and Business Update

# - Results

### **Results – Gross Income**

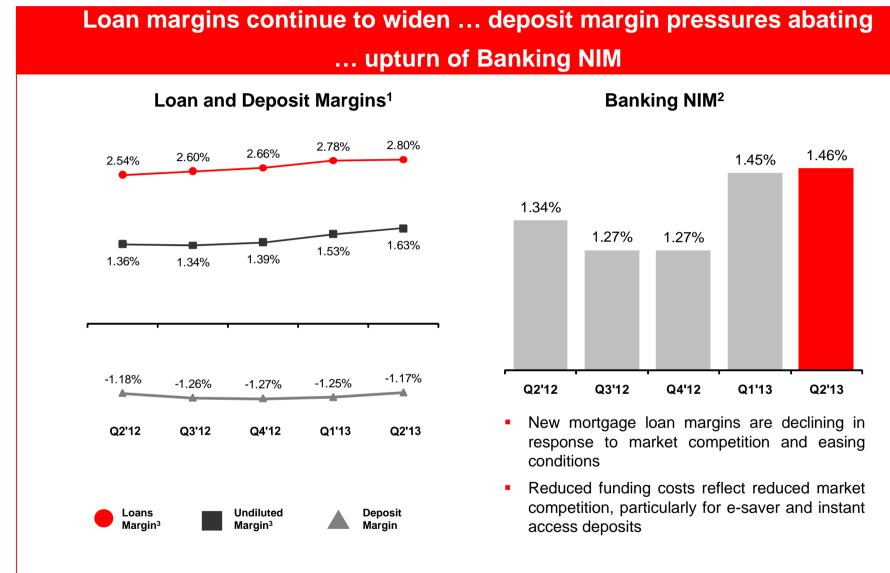
Quarterly recovery in Net Interest Income, despite the impact of persistent low interest rates and funding costs



| £m                  | H1'13 | H1'13 v<br>H1'12 | H1'13 v<br>H2'12 |
|---------------------|-------|------------------|------------------|
| Net Interest Income | 1,371 | (3%)             | 6%               |
| Net Fees            | 430   | (9%)             | (13%)            |
| Subtotal            | 1,801 | (5%)             | 1%               |
| Other <sup>1</sup>  | 220   | 6%               | 117%             |
| Gross Income        | 2,022 | (3%)             | 7%               |

- Net interest income declined 3% versus H1'12, due to the continued impact of structural market conditions and increased customer deposit funding costs. In part this was mitigated by a higher residential mortgage stock interest margin and increased lending in Corporate Banking
- Net fees were lower, following a particularly strong H1'12. A solid performance in Retail Banking saw an improvement in Q2'13 versus Q1'13
- Gross income showed an upturn on H2'12, mainly reflecting an improved gain on financial transactions and higher NII

# **Results – Banking NIM**

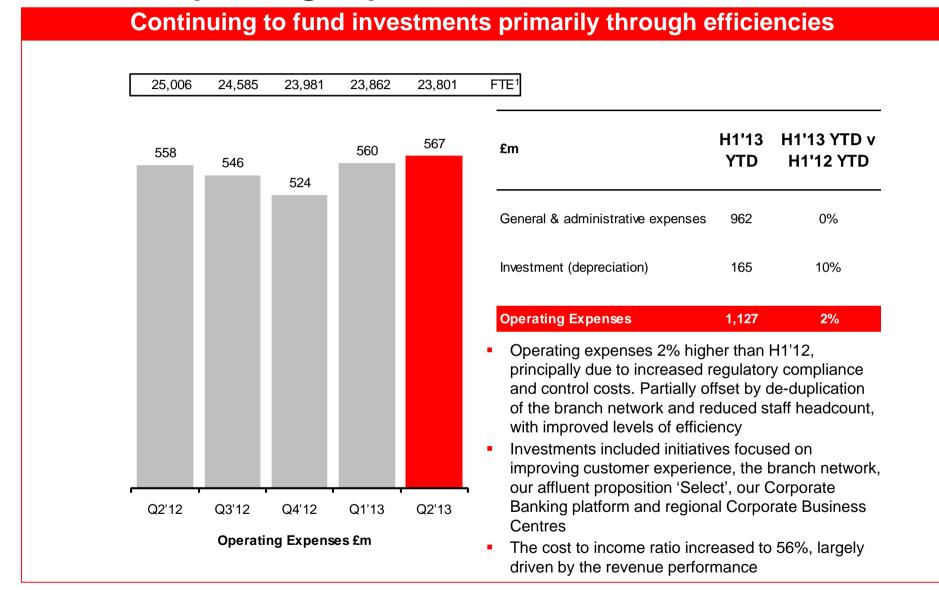


#### <sup>1</sup> Undiluted Spread: Sum of Loan Margin and Deposit Margin (annualised) Loan margin calculated as 'Net Interest Income (including benchmark funding) on customer loans divided by average customer loans' Deposit margin calculated as 'Net Interest Income (including benchmark funding) on customer deposits divided by average customer deposits' <sup>2</sup> Banking NIM calculated as 'total statutory net interest income (annualised quarter) divided by average total customer assets', formerly described as Commercial Banking Margin



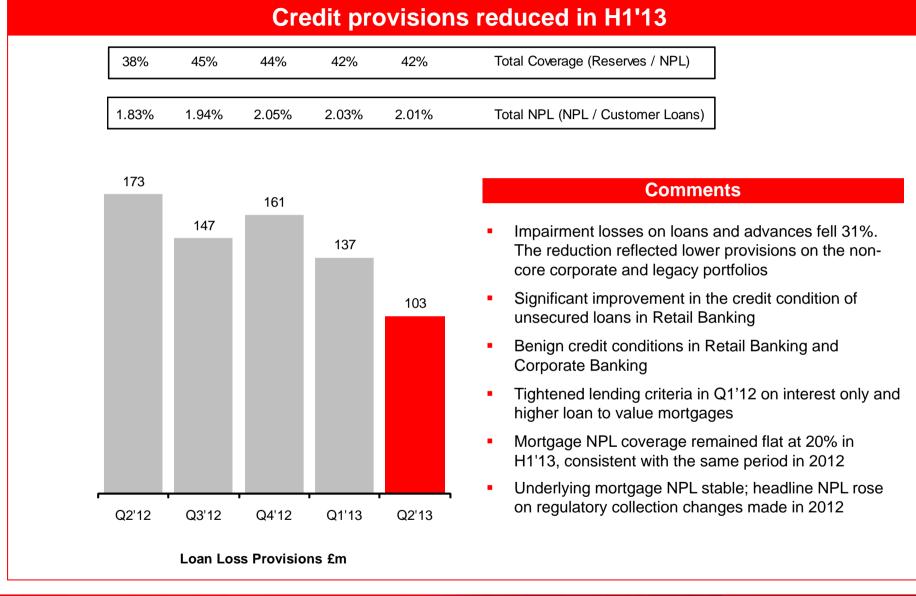
<sup>3</sup> Loans and Undiluted margins restated for the impact of the co-brands credit cards discontinued operations

### **Results – Operating Expenses**





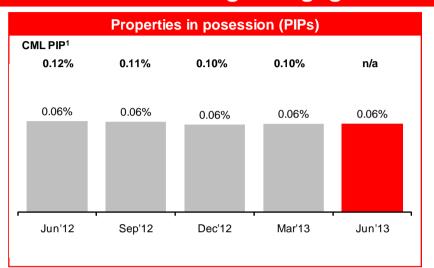
# **Results – Net Loan Loss Provisions**



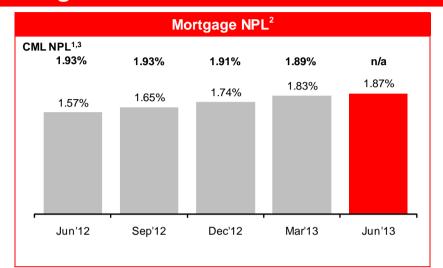
**Santander** 

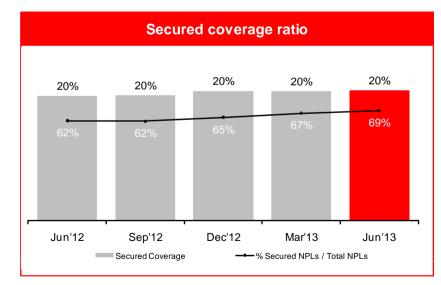
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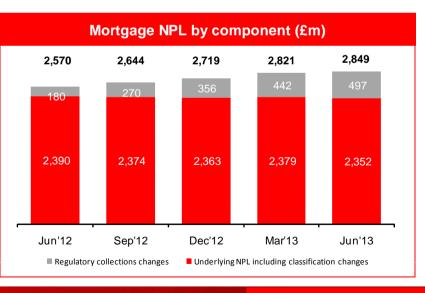
# **Results – Mortgage Credit Quality**











<sup>1</sup> CML data for June 2013 not available at time of reporting

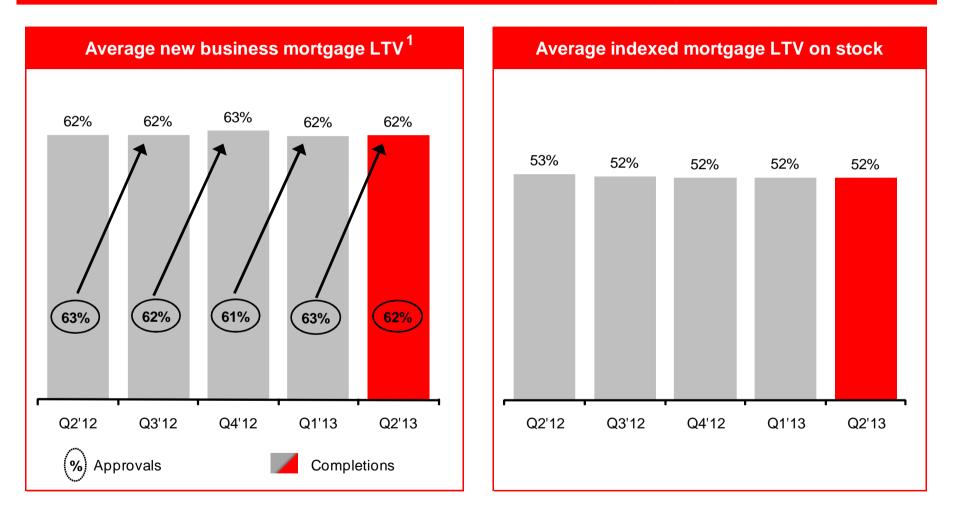
<sup>2</sup> Santander UK Mortgage NPL on a value basis

<sup>3</sup> CML NPL relates to the UK banking sector's residential mortgages on a volume basis



## **Results – Mortgage Credit Quality**

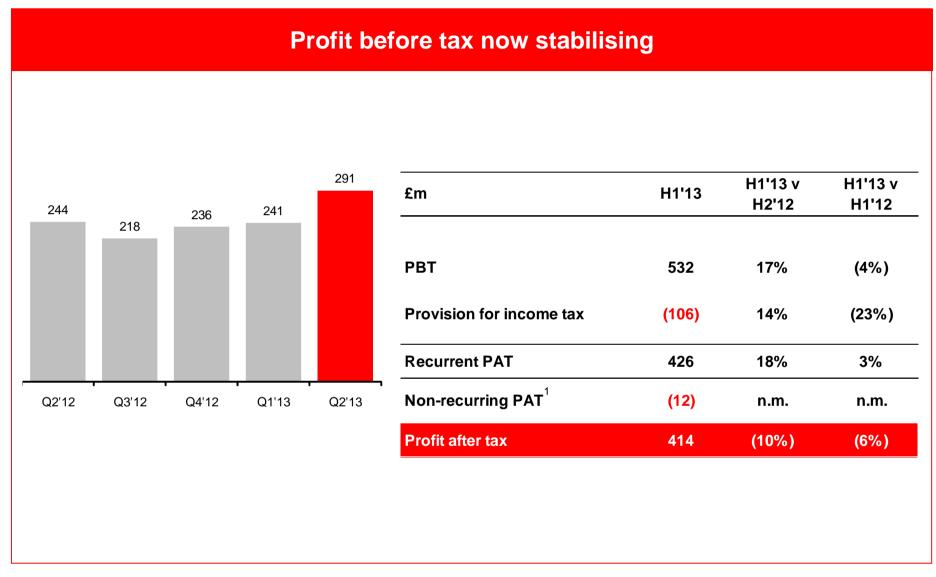
#### New business and stock LTVs confirm our mortgage credit quality





<sup>1</sup> Based on mortgage completions

## **Results – Profit Before Tax**





# Outlook

| Loyal and<br>satisfied<br>customers                        | <ul> <li>Continued focus on transforming the business towards a relationship-centred retail and commercial bank</li> <li>Building profitable primary banking relationships through 1 2 3 World</li> <li>Non-1 2 3 Santander UK customer opportunity of c. 13 million</li> <li>Further enhancement of the customer experience and the development of the channel capability</li> </ul>  |
|--|--|
| 'Bank of Choice'<br>for UK companies                       | <ul> <li>Continued corporate loan growth, diversifying the business mix towards a 8% SME market share and 20% core corporate loan share</li> <li>Increase revenues from ancillary services/fee based products</li> <li>Improve overall segment profitability</li> </ul>  |
| Consistent<br>profitability and<br>strong balance<br>sheet | <ul> <li>Positive trends evident in the Banking NIM; focus on profitability versus volumes</li> <li>Management of BAU costs whilst continuing to invest in products and services</li> <li>Credit conditions to gradually improve</li> <li>Mortgage book to stabilise; qualitative shift towards customer deposits offering better relationships</li> <li>Maintaining strong capital ratios</li> <li>Medium term target RoTBV of 13% - 15%, with rising interest rates</li> </ul> |





# Financial Results

Balance Sheet



# **Financial Results**



# **Financial Results – United Kingdom Profit and Loss**

| £ million  |          |          | Varia  | ation  |
|--|----------|----------|--------|--------|
|  | 30.06.13 | 30.06.12 | Amount | %      |
| Net interest income                                      | 1,371    | 1,416    | (45)   | (3.2)  |
| Net fees   | 430      | 470      | (40)   | (8.6)  |
| Gains (losses) on financial transactions                 | 210      | 195      | 15     | 7.8    |
| Other operating income*                                  | 10       | 12       | (2)    | (15.8) |
| Gross income   | 2,022    | 2,094    | (72)   | (3.4)  |
| Operating expenses                                       | (1,127)  | (1,110)  | (17)   | 1.6    |
| General administrative expenses                          | (962)    | (961)    | (2)    | 0.2    |
| Personnel  | (601)    | (608)    | 7      | (1.1)  |
| Other administrative expenses                            | (361)    | (353)    | (9)    | 2.5    |
| Depreciation and amortisation                            | (165)    | (149)    | (15)   | 10.3   |
| Net income   | 894      | 984      | (89)   | (9.1)  |
| Net loan loss provisions                                 | (239)    | (345)    | 106    | (30.7) |
| Other income   | (123)    | (84)     | (38)   | 45.4   |
| Ordinary profit before taxes                             | 532      | 554      | (22)   | (3.9)  |
| Tax on profit  | (106)    | (139)    | 32     | (23.3) |
| Ordinary profit from continuing operations               | 426      | 416      | 11     | 2.6    |
| Net profit from discontinued operations <sup>1</sup>     | (12)     | 26       | (38)   | n.m.   |
| Ordinary consolidated profit                             | 414      | 441      | (27)   | (6.1)  |
| Minority interests                                       | —        |          | _      | _      |
| Ordinary attributable profit to the Group                | 414      | 441      | (27)   | (6.1)  |
| Net capital gains and provisions                         |          |          |        |        |
| Attributable profit to the Group after significant items | 414      | 441      | (27)   | (6.1)  |

\* Including dividends, income from equity-accounted method and other operating income/expenses

<sup>1</sup> Results have been amended to reflect the sale of the co-brand credit cards business



# **Financial Results – United Kingdom Profit and Loss**

£ million

|  | Q1'12 | Q2'12 | Q3'12 | Q4'12 | Q1'13 | Q2'13 |
|--|-------|-------|-------|-------|-------|-------|
|  |       |       |       |       |       |       |
| Net interest income                                      | 752   | 664   | 645   | 643   | 683   | 688   |
| Net fees   | 236   | 235   | 237   | 257   | 212   | 218   |
| Gains (losses) on financial transactions                 | 93    | 102   | 54    | 44    | 73    | 137   |
| Other operating income*                                  | 7     | 5     | 0     | 4     | 5     | 6     |
| Gross income   | 1,088 | 1,006 | 936   | 947   | 973   | 1,048 |
| Operating expenses                                       | (552) | (558) | (546) | (524) | (560) | (567) |
| General administrative expenses                          | (475) | (485) | (456) | (457) | (476) | (486) |
| Personnel  | (304) | (304) | (310) | (291) | (301) | (300) |
| Other administrative expenses                            | (171) | (181) | (146) | (165) | (175) | (186) |
| Depreciation and amortisation                            | (77)  | (72)  | (90)  | (67)  | (83)  | (81)  |
| Net income   | 535   | 448   | 390   | 423   | 413   | 481   |
| Net loan loss provisions                                 | (172) | (173) | (147) | (161) | (137) | (103) |
| Other income   | (53)  | (32)  | (24)  | (27)  | (35)  | (87)  |
| Ordinary profit before taxes                             | 311   | 244   | 218   | 236   | 241   | 291   |
| Tax on profit  | (81)  | (57)  | (44)  | (49)  | (51)  | (56)  |
| Ordinary profit from continuing operations               | 229   | 186   | 174   | 187   | 191   | 235   |
| Net profit from discontinued operations                  | 14    | 12    | 16    | 20    | _     | (12)  |
| Ordinary consolidated profit                             | 243   | 198   | 190   | 207   | 191   | 224   |
| Minority interests                                       |       |       |       |       |       |       |
| Ordinary attributable profit to the Group                | 243   | 198   | 190   | 207   | 191   | 224   |
| Net capital gains and provisions                         |       |       | 65    |       |       | —     |
| Attributable profit to the Group after significant items | 243   | 198   | 256   | 207   | 191   | 224   |

\* Including dividends, income from equity-accounted method and other operating income/expenses



# **Balance Sheet**



# **Financial Results – United Kingdom Balance Sheet**

| £ million                                    |                   |          | Variation           |                |  |
|--|-------------------|----------|---------------------|----------------|--|
|  | 30.06.13          | 30.06.12 | Amount              | %              |  |
| Loans and credits                            | 204,204           | 221,325  | (17,121)            | (77)           |  |
| Trading portfolio (w/o loans)                | 204,204<br>29,574 | 32,062   | (17,121)<br>(2,488) | (7.7)<br>(7.8) |  |
| Available-for-sale financial assets          | 5,178             | 4,851    | 327                 | 6.7            |  |
| Due from credit institutions                 | 13,784            | 13,786   | (1)                 | (0.0)          |  |
| Intangible assets and property and equipment | 2,039             | 1,955    | 84                  | 4.3            |  |
| Other assets                                 | 42,577            | 37,635   | 4,942               | 13.1           |  |
| Total assets                                 | 297,358           | 311,614  | (14,256)            | (4.6)          |  |
| Customer deposits                            | 168,007           | 170,390  | (2,383)             | (1.4)          |  |
| Marketable debt securities                   | 57,381            | 65,056   | (7,675)             | (11.8)         |  |
| Subordinated debt                            | 4,455             | 6,864    | (2,409)             | (35.1)         |  |
| Insurance liabilities                        | —                 | —        | —                   |                |  |
| Due to credit institutions                   | 24,179            | 26,932   | (2,753)             | (10.2)         |  |
| Other liabilities                            | 32,109            | 31,541   | 567                 | 1.8            |  |
| Shareholders' equity*                        | 11,227            | 10,830   | 397                 | 3.7            |  |
| Total liabilities & shareholders' equity     | 297,358           | 311,614  | (14,256)            | (4.6)          |  |
| Mutual funds                                 | 9,161             | 12,997   | (3,836)             | (29.5)         |  |
| Pension funds                                |                   |          |                     |                |  |
| Managed portfolios                           | —                 | —        | —                   |                |  |
| Savings-insurance policies                   |                   |          |                     |                |  |
| Customer funds under management              | 239,004           | 255,308  | (16,304)            | (6.4)          |  |
| Commercial Loans included above**            | 191,000           | 201,600  | (10,600)            | (5.3)          |  |
| Commercial deposits included above           | 150,500           | 149,300  | 1,200               | 0.8            |  |



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