### Santander UK

### **Investor Update**

March 2013



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Source: Santander UK Q4 results "Quarterly Management Statement for the year ended 31 December 2012" or Santander UK Management Information ('MI')



### **Strengths of Santander UK**

Key UK retail and corporate banking market participant

**Consistent profitability** 

Diversified retail and corporate banking business with prudent risk management

Strong liquidity, funding and capital positions

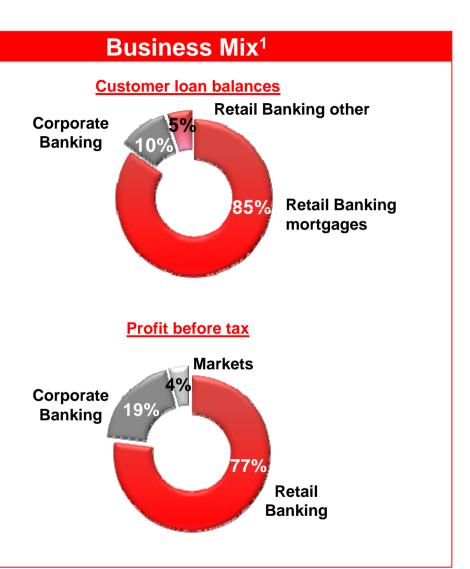
Strengthening our commercial franchise

Note: Unless otherwise stated, all numbers in the following slides are prepared on a Santander UK plc reporting basis as at 31 December 2012. The company reserves the right to update the presentation from time to time



### Key UK market player

Key Met	rics	
	Dec'12	Dec'11
Employees	23,981	25,198
Branches (inc. agencies)	1,186	1,378
Corporate Business Centres	35	28
Relationship Managers	713	600
	£bn	£bn
Residential Mortgages	164.1	173.7
Corporate Banking Assets	19.6	18.9
Inc. SME	10.6	9.0
Retail Banking Liability	127.2	121.4
Corporate Banking Liability	11.8	11.4
Market Share of Stock (%) <sup>2</sup>	Dec'12	Dec'11
Residential Mortgages	13.1	13.9
SME lending <sup>3</sup>	5.2	4.3
Deposits	9.4	9.6



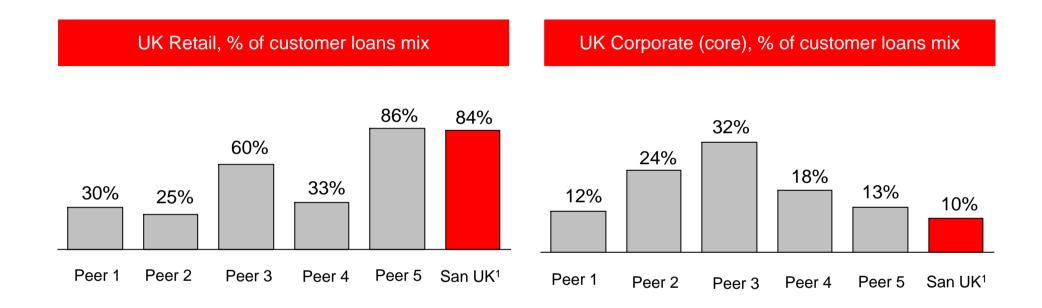
<sup>1</sup>Business mix excludes the impact of the Corporate Centre

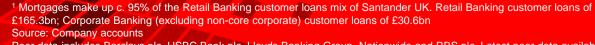


<sup>2</sup> Market share sources: Residential Mortgages, SME lending and Deposits (BOE); Bank Accounts (CACI)
 <sup>3</sup> SME lending market share includes assets held in Corporate Banking and Corporate Centre. SME assets totaled £12.0bn in Dec'12, £11.5bn in Sep'12, £10.7bn in Dec'11



## Customer asset base strongly underpinned by retail...more than most UK peers





**United Kingdom** 



Peer data includes Barclays plc, HSBC Bank plc, Lloyds Banking Group, Nationwide and RBS plc. Latest peer data available: 30 September 2012 (Nationwide) or 31 December 2012 for the rest.

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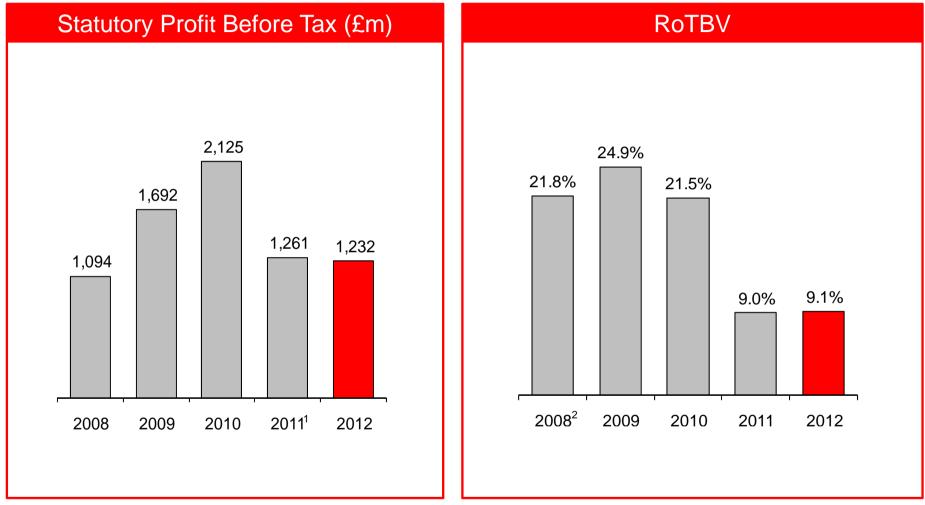
Strong liquidity, funding and capital positions

**Strengthening our commercial franchise** 





### Lower cyclicality of profits than the industry...built on business mix



<sup>1</sup> Includes a provision of £751m, principally in relation to payment protection insurance (PPI) <sup>2</sup> As per the statutory definition 2008 is based on Abbey only. All other periods based on Santander UK



### In 2012, we delivered £939m PAT (+4% vs. 2011)

	Year ended			
Key financial highlights	31-Dec-12	31-Dec-11		
	£m	£m		
Net interest income	2,915	3,830		
Non interest income	1,986	1,355		
Total operating income	4,901	5,185		
of which significant items <sup>a</sup>	705			
Operating expenses <sup>b</sup>	(2,222)	(2,442)		
Total operating provisions and charges	(1,448)	(1,482)		
of which significant items <sup>a</sup>	(621)	(751)		
Profit before tax	1,231	1,261		
Profit after tax	939	903		
Cost to income ratio <sup><math>c</math></sup>	45%	47%		
Return on tangible book value ('RoTBV')	9.1%	9.0%		
Return on risk weighted assets ('RoRWA')	1.22%	1.21%		

would have been 53% without this gain

**United Kingdom** 

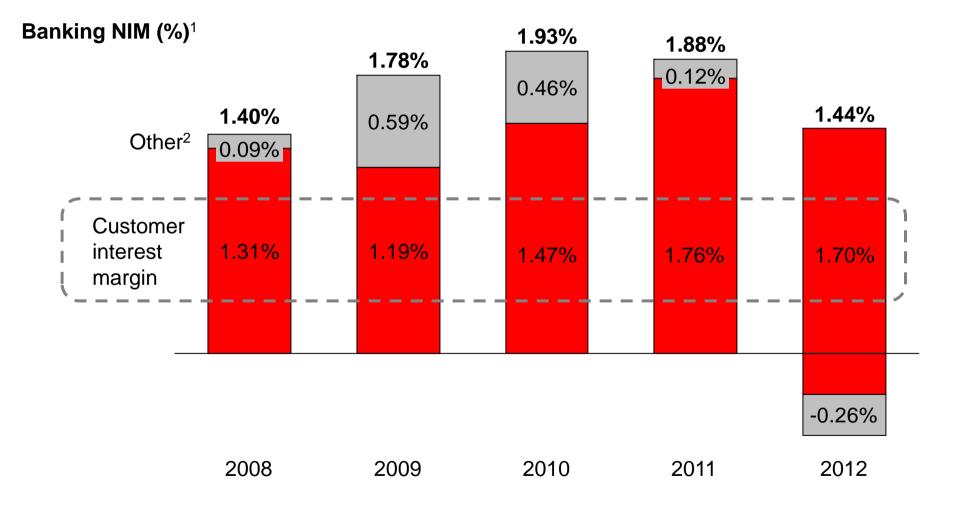


- Costs well controlled
- Strong risk performance

<sup>a</sup> Includes gain on a capital management exercise ('CME') and provisions relating to the non-core corporate and legacy portfolios, conduct remediation and write-offs in relation to the terminated acquisition of businesses from The Royal Bank of Scotland Group ('RBS')
 <sup>b</sup> Costs reduction reflects non-recurrence of 2011 goodwill write-off of £172m
 <sup>c</sup> Income for 2012 includes gains of £705m resulting from the capital management exercise. Cost: income ratio for 2012



### Customer interest margin close to peak of last five years



<sup>1</sup> Banking NIM (%) calculated as 'total net interest income over average total customer assets, formerly described as

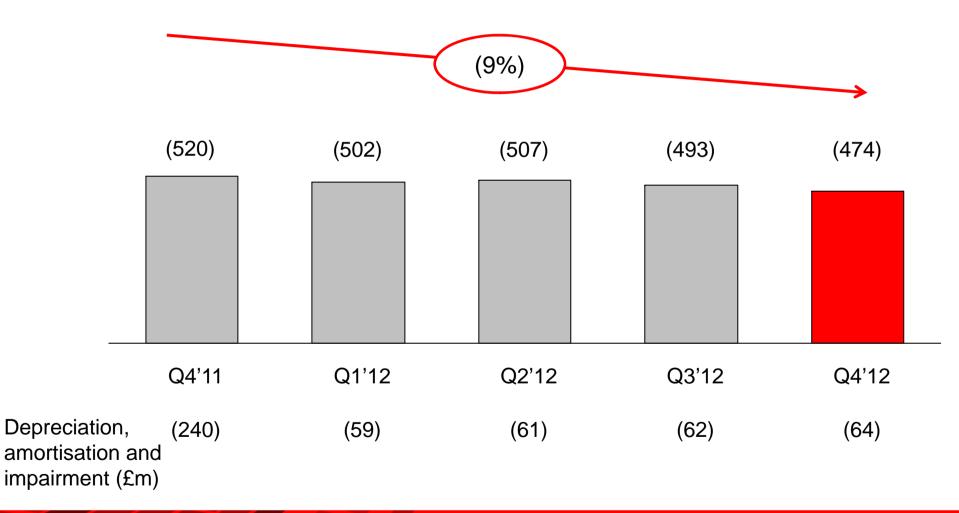


**Commercial Banking Margin** <sup>2</sup> Other includes impacts of structural hedge, Medium Term Funding (MTF) and liquidity items



### Good cost control, despite inflation and investment

Administrative expenses (£m)





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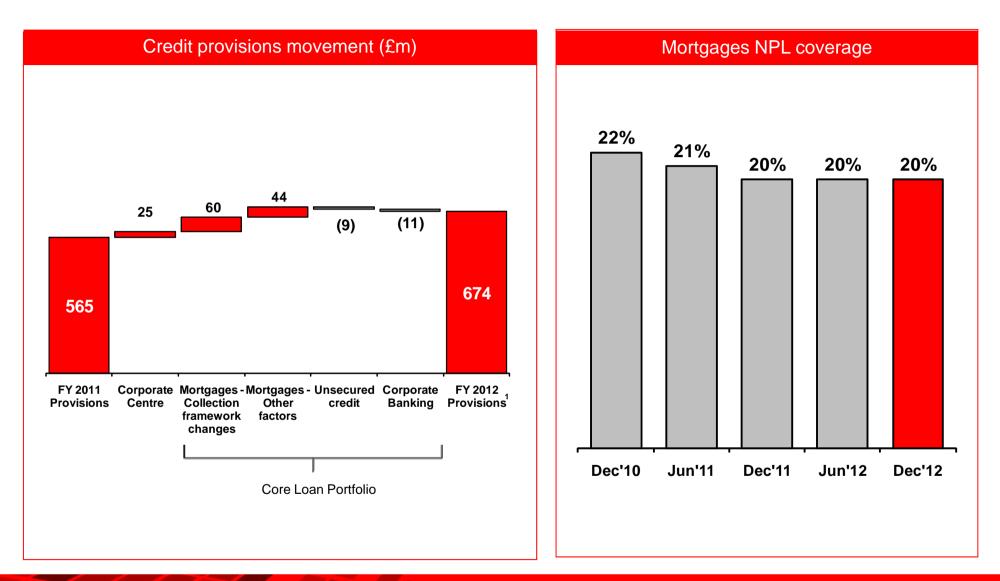
Strong liquidity, funding and capital positions

**Strengthening our commercial franchise** 





### Credit provisions steady on quality core portfolio

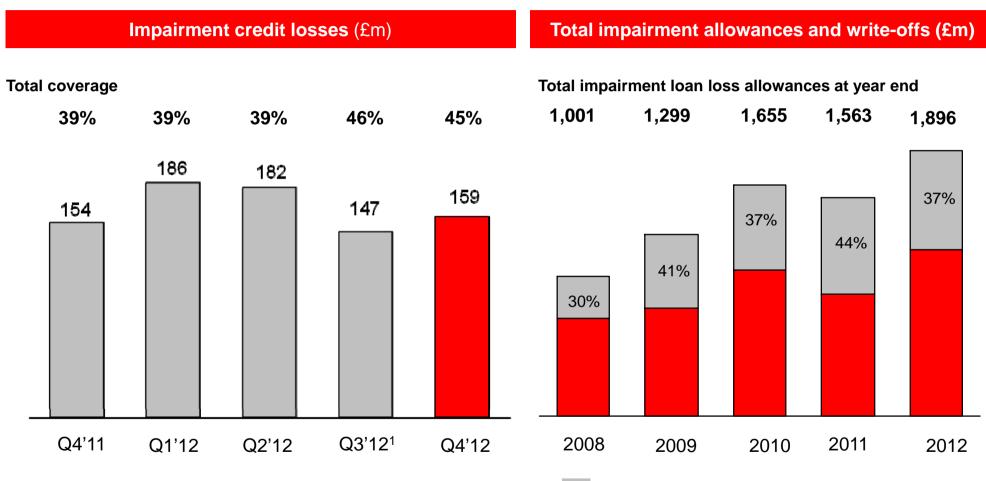


Source: Santander UK Finance <sup>1</sup> Excludes significant item of £335m for the non-core corporate and legacy portfolios made in the third quarter





### Credit losses broadly flat...prudent write-off coverage

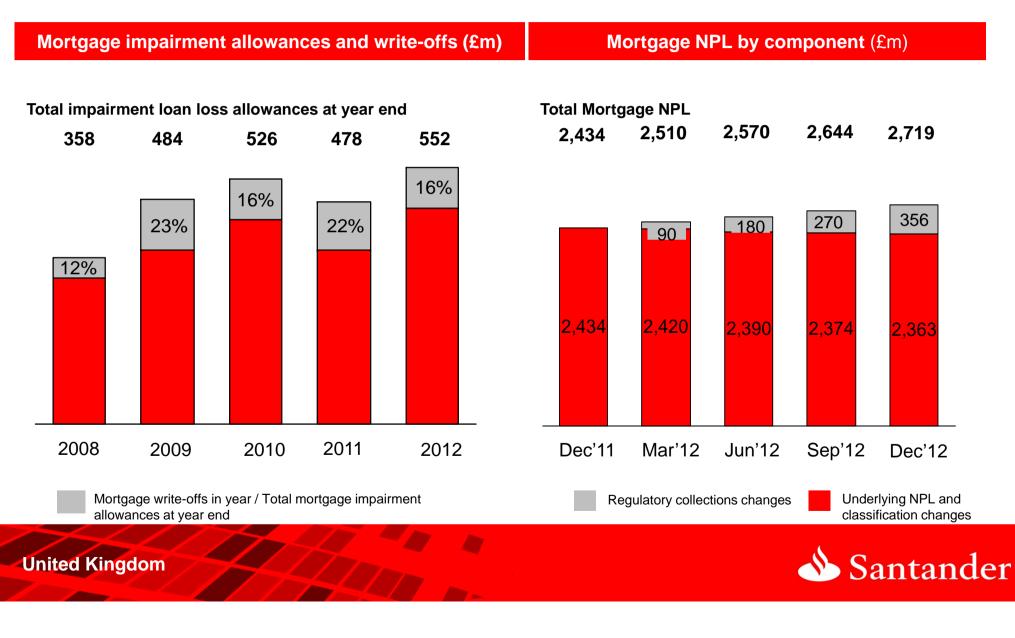


Write-offs in year / Total impairment allowances at year end

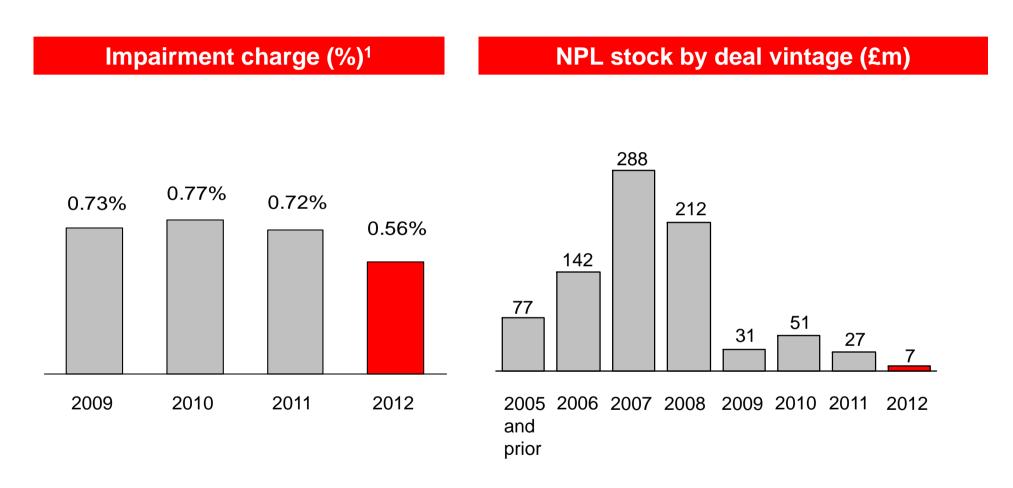
<sup>1</sup> Excludes significant item of £335m for the impairment of the non-core corporate and legacy portfolios



## Mortgage write-offs down in 2012...underlying mortgage NPL steady



## Despite growth, quality of the Corporate Banking portfolio improved in 2012



<sup>1</sup> Calculated as Corporate Banking impairment divided by the average Corporate Banking lending balance for the year



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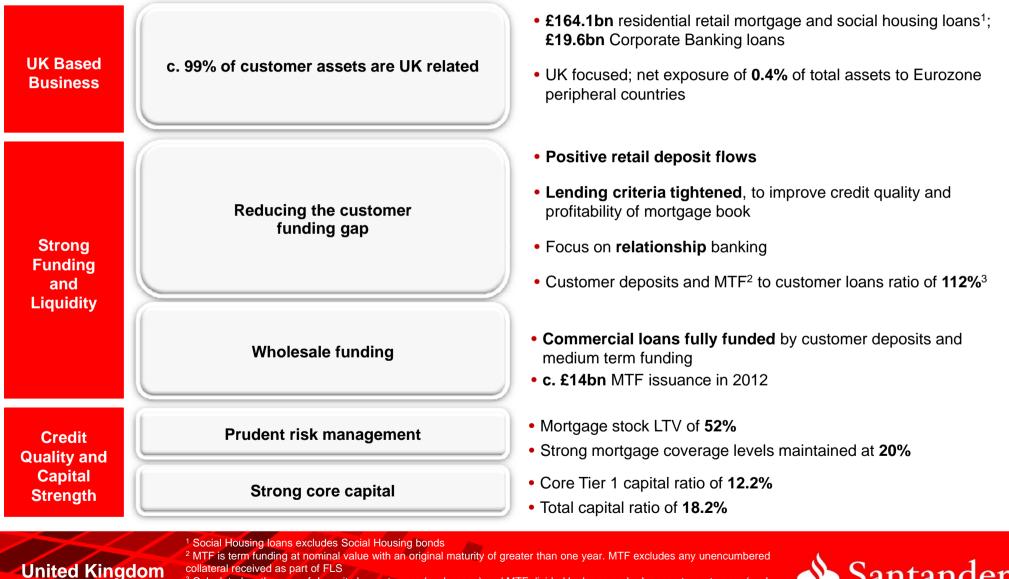
Strong liquidity, funding and capital positions

**Strengthening our commercial franchise** 





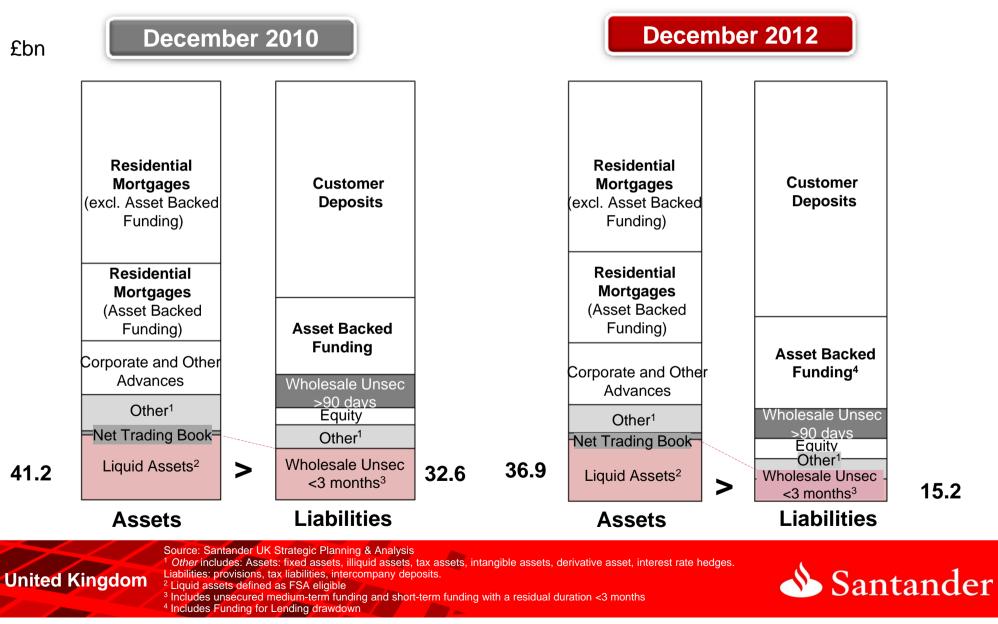
### UK focus, strong capital and funding, prudent risk management



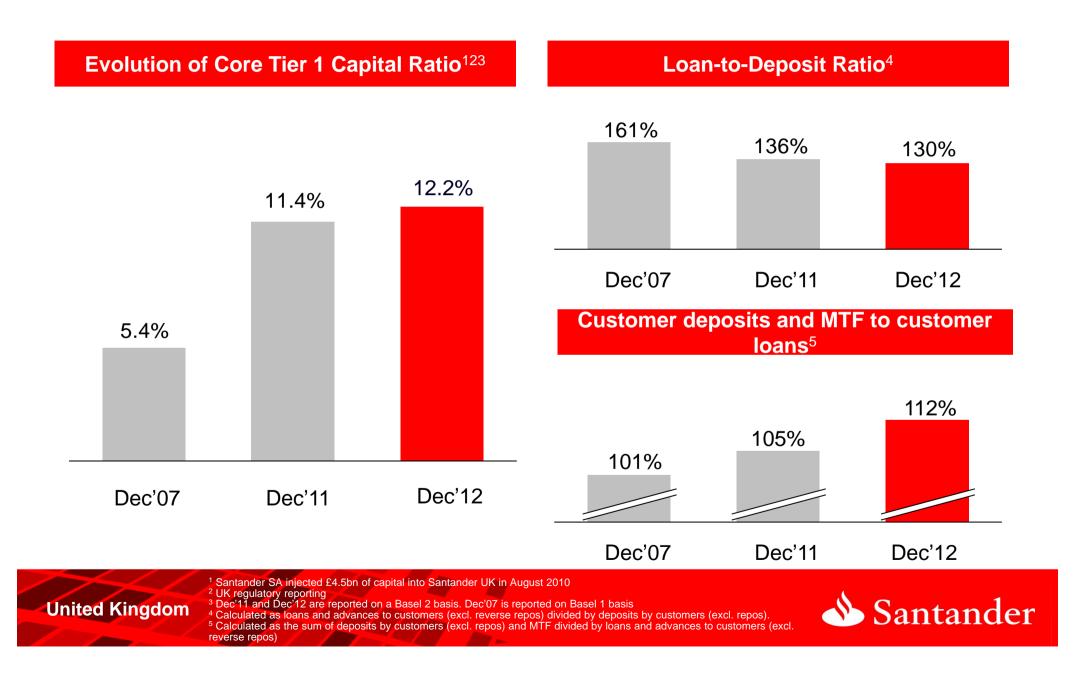
<sup>3</sup> Calculated as the sum of deposits by customers (excl. repos) and MTF divided by loans and advances to customers (excl. reverse repos)



## Liquidity well in excess of short term unsecured wholesale maturing liabilities



#### Strong capital and liquidity positions



### **Strengths of Santander UK**

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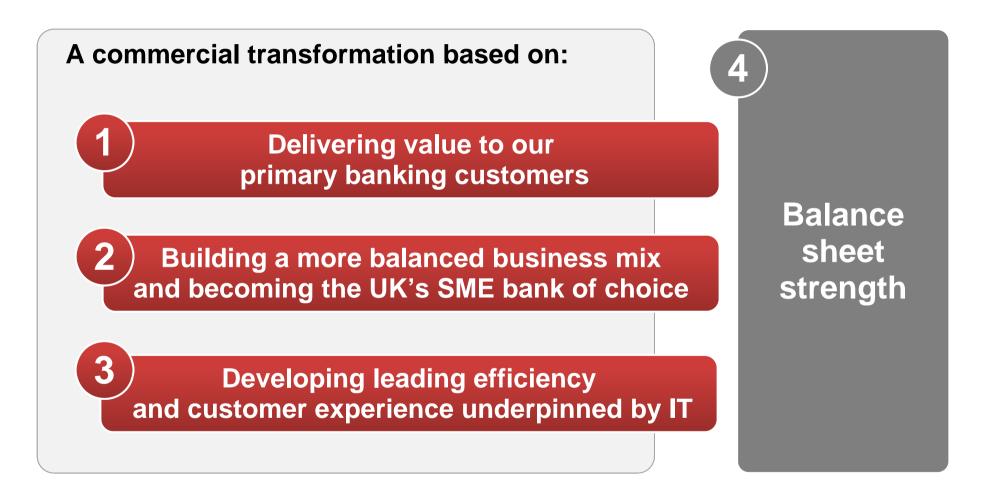
Strong liquidity, funding and capital positions

**Strengthening our commercial franchise** 





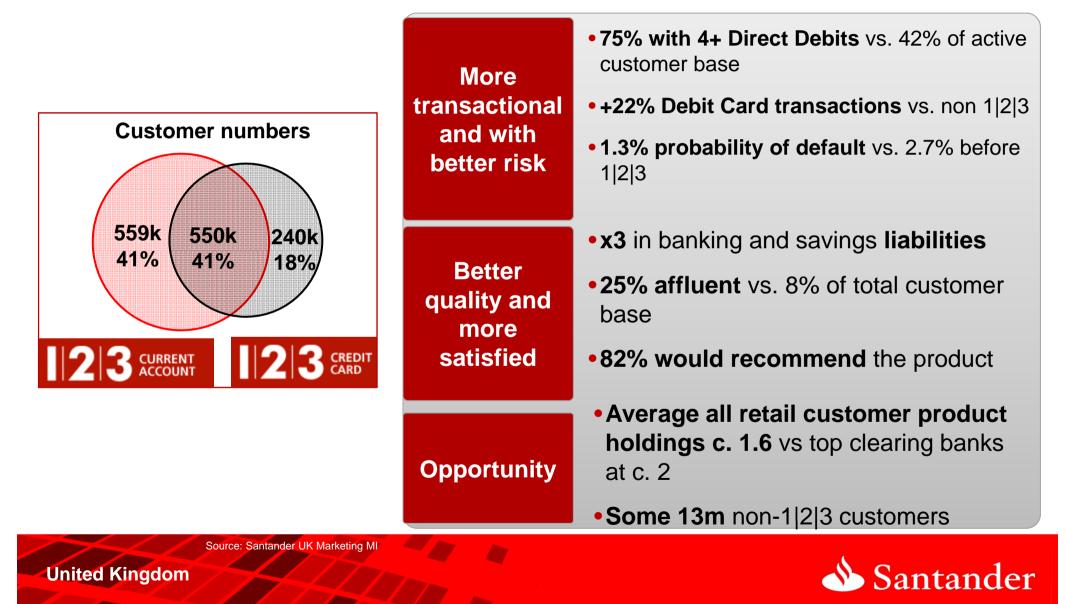
## We delivered strong transformation in our strategic commercial priorities





### 21

# 11213 World has over 1.3m customers, more transactional and more satisfied ...



### 1|2|3 World customers... more attractive profile,<sup>22</sup> deeper relationships and growing faster

		All active customers
Active customers	1.35m	14.60m
✓ of which Select & Mass Affluent	25%	8%
Products	3.0	1.6
Balance increase (vs. Dec'11)	32%	15%

Source: Santander UK Marketing MI

United Kingdom

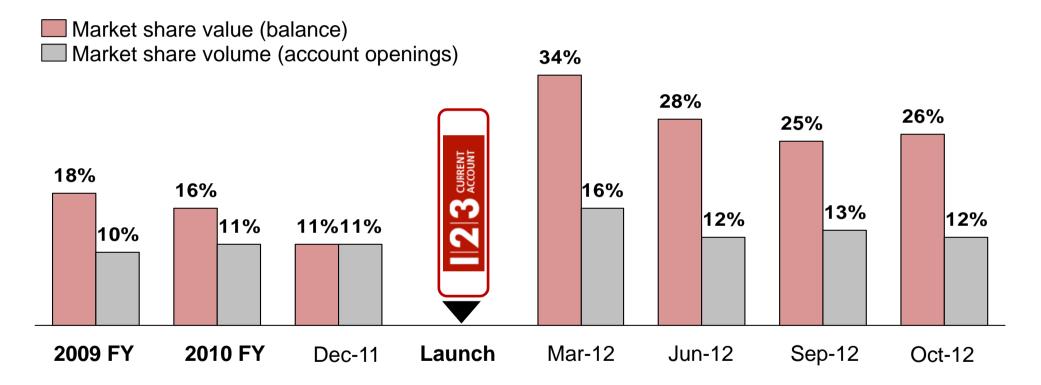
Note: Number of products calculation uses banking, savings, investments, mortgage, UPL and credit card products



### We are attracting higher quality customers



#### Santander UK new business market share of current accounts



CACI report includes 95% of current account market

**United Kingdom** 

• Used in Santander UK as the Main internal current account report since 2003

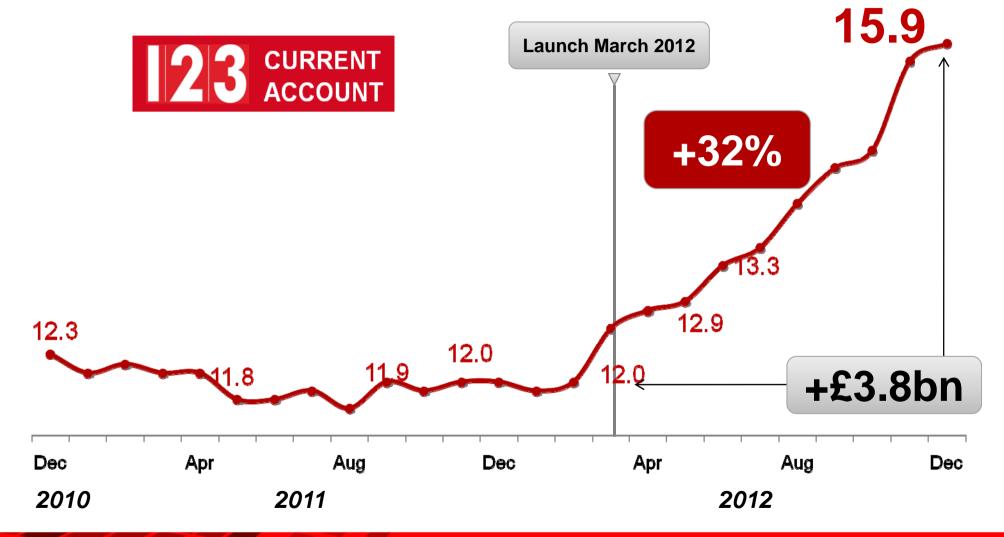
Source: CACI CSDB

Note: Data as at the last working day of calendar month and includes A&L and includes all UK Money Transmission accounts reported to CACI



Oct 2012 data latest available

# 1 ... More transactional customers, increased banking balances by 32%



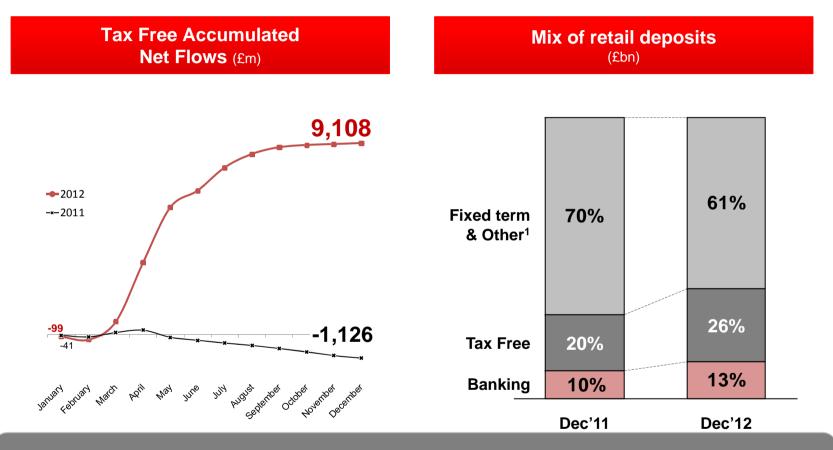
Source: Santander UK Marketing MI





### A priority is to improve the quality of our customer accounts





 Strong performance in cross tax year ISA campaign reduced relience on less sticky deposits

Source: Santander UK Marketing MI

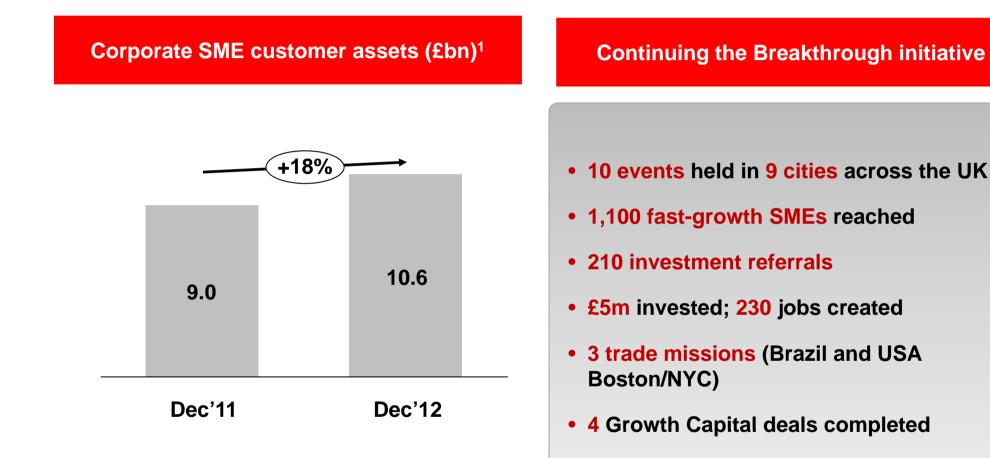
<sup>1</sup> Other includes: Fixed term, esaver, Reward, Structured products & Deposits, Cahoot & Private Banking, Cater Allen

United Kingdom and offshore balances



### We are growing our SME lending for the fourth consecutive year





<sup>1</sup> Corporate SME excludes non-core corporate portfolio and legacy assets in run-off managed in the Corporate Centre





### Increased number of CBCs to 35 end 2012 from 27 28



- Accelerated product and channel development
- Balance sheet growth whilst maintaining credit quality
- Enhanced customer service centres

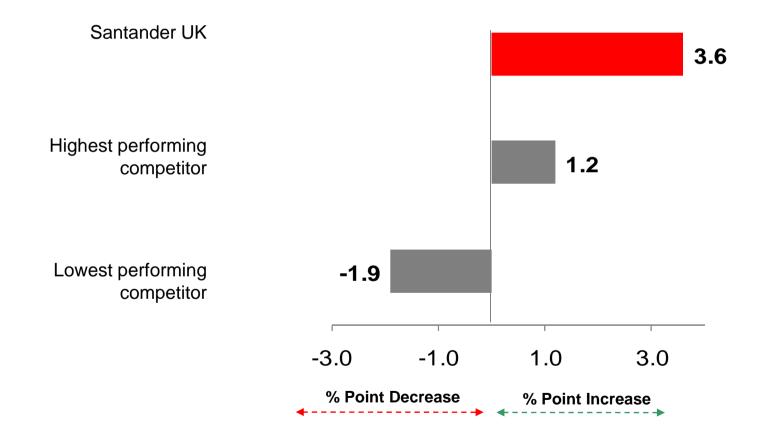
<sup>1</sup> CBC: Corporate Business Centres



### **3** We are investing in the customer experience and delivering results



FRS<sup>1</sup>: Change in Overall Satisfaction<sup>2</sup> (Dec'11-Dec'12)



<sup>1</sup> Financial Research Survey (FRS) is an independent monthly survey of circa 5,000 consumers covering the personal finance sector, run by GfK



United Kingdom 2 Overall Satisfaction: Satisfaction score refers to proportion of extremely and very satisfied customers across mortgages, savings, main current accounts, home insurance and UPLs. 3 months ending data December 2011 and December 2012. Competitor set includes Barclays, Halifax, HSBC, Lloyds TSB, Nationwide and NatWest.

### We are a key contributor to the UK economy



- project awards
- 1,554 scholarships and grants
- 750 project awards

**Development Awards** 

Employing over 25,000 staff



### 2013 Outlook

- Macro and regulatory downside risks remain
- Medium term target RoTBV of 13-15%, with rising interest rates
- Positive trends on the margin will start in the second half of 2013; growth focus on profitability vs volumes
- Improvement in customer experience whilst reducing BAU costs and investing in new products and services
- Continued focus on business diversification towards SME/corporates
- Deposit growth built on relationship enhancing /sticky products
- Comfortable with statutory LDR of 130%, underpinned by prime mortgages

Retail: Delivering value to our customers	<ul> <li>Building profitable primary banking relationships through 1 2 3 World and grow fee income</li> <li>Non-1 2 3 Santander UK customer opportunity of c. 13 million</li> <li>In 2013 introducing customer segmentation; target c. 400,000 Select customers</li> </ul>
Corporate: SME bank of choice	<ul> <li>Continue organic growth, moving towards a 8% market share in the medium term</li> <li>Increase revenues from ancillary services/fee based products</li> <li>Manage risk and RoE</li> </ul>
Customer Experience	<ul> <li>Develop our internet /multi-channel capabilities and optimise the network</li> <li>Invest in processes, supported by our world-class technology</li> <li>Priority as to further enhancement of the customer experience</li> </ul>

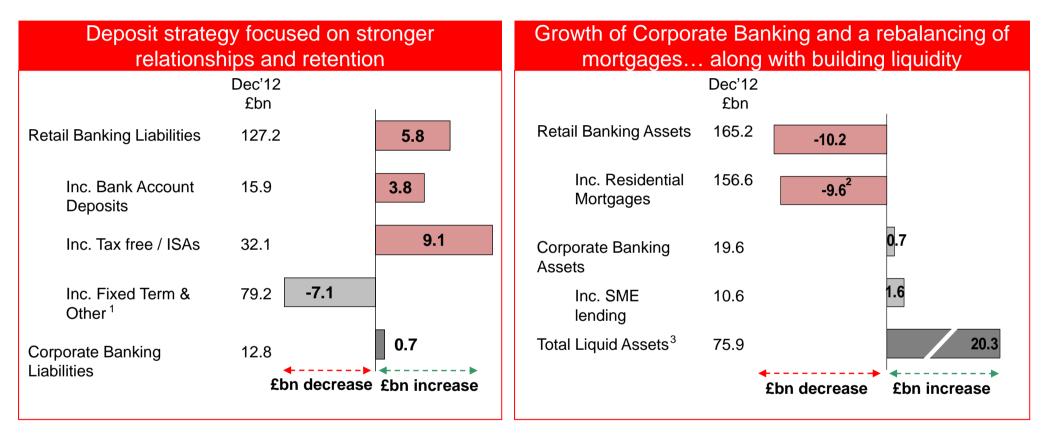








# Targeted deleveraging of loans ... improving quality of deposits base





### PAT reconciliation between Group and Statutory view

(£m)	2012	2011	Var %
PAT Group United Kingdom view	953	1,061	(10%)
Intangible assets write-off	-	(140)	
Differences in perimeter and other adjustments	(15)	(18)	
PAT Statutory Santander UK plc view	938	903	4%

Other reporting differences arise between Group United Kingdom and Santander UK plc in relation to: intragroup charges; accounting treatments; and currency factors.



### **Results: Income Statement – significant items**

#### Significant items impacted the financial results

Capital Management Exercise ('CME')	<ul> <li>In July 2012 Santander UK launched an offer to buy back certain debt capital instruments. Under current regulations these securities qualify as Total Capital but are excluded from Core Tier 1 Capital. Under the full Basel III basis they would be excluded from regulatory capital. The exercise completed on 16 July 2012</li> <li>The net impact of the purchase and crystallisation of mark to market positions on associated derivatives resulted in a pre-tax gain of £705m which was recognised in non-interest income</li> </ul>
Non-core and legacy portfolio	<ul> <li>In September 2012 a credit provision of £335m was made in the face of deteriorating market conditions and following a review and full re-assessment of the assets held in the non-core corporate and legacy portfolios</li> <li>This provision related to assets acquired from Alliance &amp; Leicester (in particular loans held within the shipping portfolio) as well as certain assets taken on as part of the old Abbey Commercial Mortgages book. The amount of provision raised reflected increasing losses experienced in these portfolios</li> </ul>
Conduct remediation	<ul> <li>In September 2012 a net provision of £232m was made in relation to conduct remediation relating to retail products as well as interest rate derivatives sold to corporates. As previously announced, the results for 2011 were impacted by a customer remediation provision of £751m, principally related to payment protection insurance ('PPI'). No additional provision relating to PPI was required or made in 2012</li> <li>In common with the rest of the market, however, Santander UK saw an increase in claims activity in 2012 and will continue to monitor the provision required</li> </ul>
Termination of acquisition of the RBS businesses	<ul> <li>In early October 2012 the agreement to acquire certain businesses and branches of The Royal Bank of Scotland Group was terminated. As a result, a provision of £55m was made to reflect costs arising from the transaction</li> </ul>



### **Key risk indicators - strong sustained performance**

	2008	2009	2010	2011	2012
Average LTV new lending	65%	61%	62%	65%	63%
Indexed LTV on book	50%	52%	51%	52%	52%
% new business LTV > 90%	2%	0%	0%	0%	0%
LTV 90%-100%	7%	10%	7%	7%	7%
LTV > 100%	4%	7%	4%	5%	5%

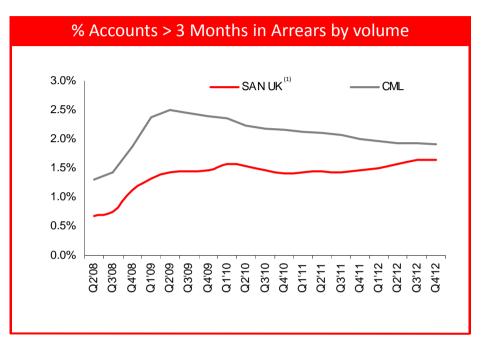
Source: Santander UK MI

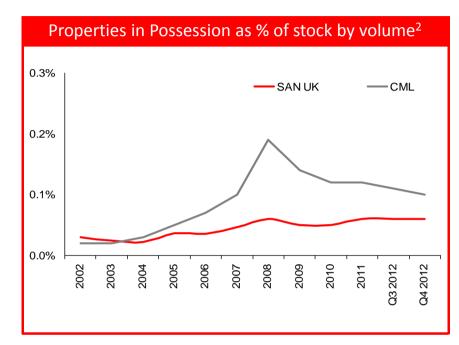


\*Excluding properties in possession



# Three month plus arrears and repossessions and UK <sup>3</sup> average<sup>1</sup>





 Throughout the recent economic downturn Santander UK's mortgages have continued to perform better than the rest of the industry  This trend is also apparent in repossessions data, where Santander UK's mortgages have outperformed the rest of the industry

No sub-prime or self-certified mortgages. Geographically spread portfolio

Source: Santander UK MI Notes:

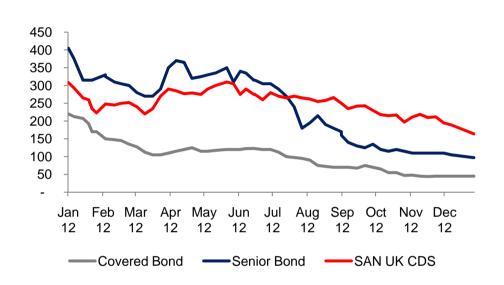
**United Kingdom** 

<sup>1</sup> Santander UK arrears under CML arrears definition (by volume) <sup>2</sup> 2002 – 2007 Abbey standalone; 2008 onwards Santander UK includes A&L



### Funding costs fell progressively during 2012

5yr new issue indicative bond spreads evolution<sup>1</sup> (bps over MS)



#### Volume of CDS traded YTD<sup>2</sup> (up to Dec'12)

Institution	Volume traded (US\$bn)	Rank out of top 1000
Santander UK	0.678	863
Barclays	24.074	34
Lloyds	14.963	68
RBS	20.342	47

- Improved investor sentiment has resulted in key issuance market spreads tightening to their lowest levels since 2007
- US/Europe central bank critical drivers of the rally
- Substantially lower refinancing costs from tightening of MTF spreads
- Relative illiquidity of trading in Santander UK CDS is resulting in the CDS trading at a dislocated premium to our secondary spreads
- For example, 7January 2013, Santander UK priced a 5 year €1bn senior unsecured transaction at Mid Swap +97bps. This was significantly inside Santander UK's last senior unsecured trade in February 2012, a €750mm 18-month transaction that priced at 3m €+190bps

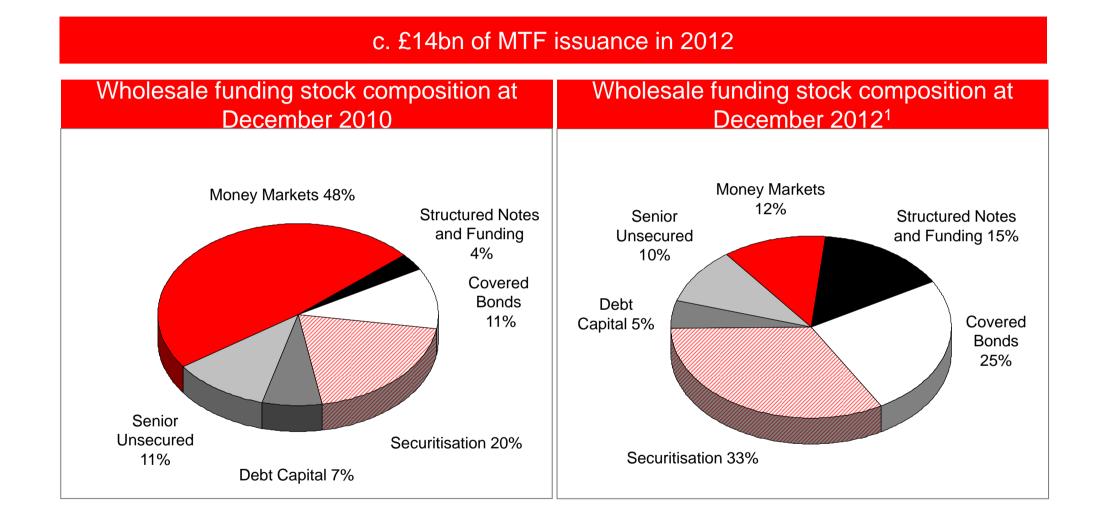


**United Kingdom** 

Note: DTCC (The Depository Trust & Clearing Corporation ) centralizes the volume traded in 1,000 counterparts from all dealers on a weekly basis



### Diverse funding sources and prudent funding profile



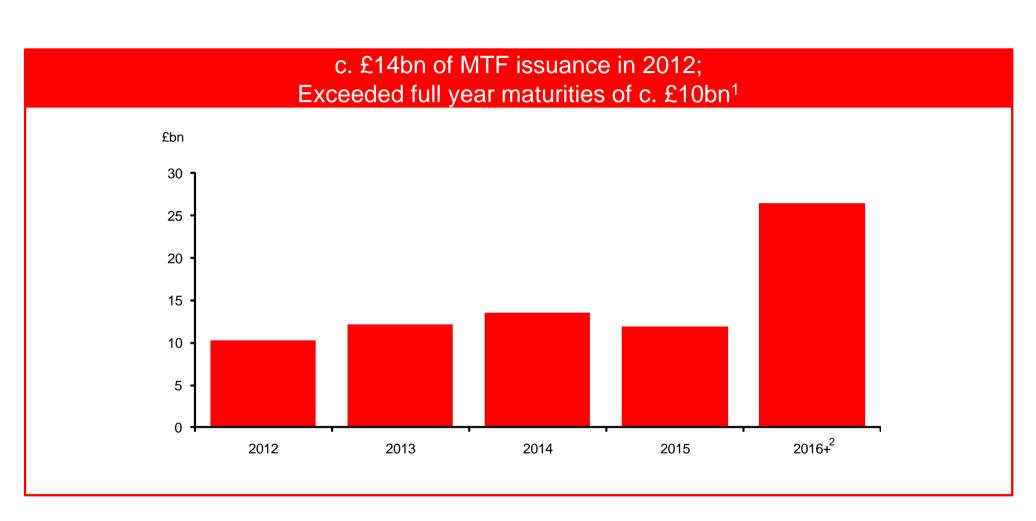
Source: Santander UK MI <sup>1</sup> Includes Funding for Lending drawdown

**United Kingdom** 



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### Medium term funding maturities profile

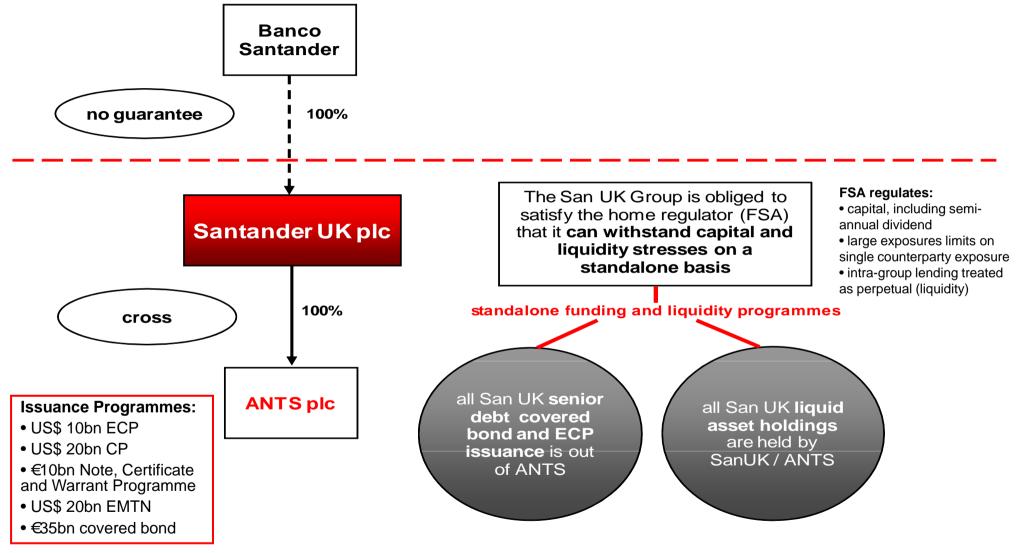


United Kingdom <sup>1</sup> Based on contractual ma

<sup>1</sup>Based on contractual maturity and excludes the buy back of debt capital instruments in July 2012 <sup>2</sup> Includes Funding for Lending drawdown



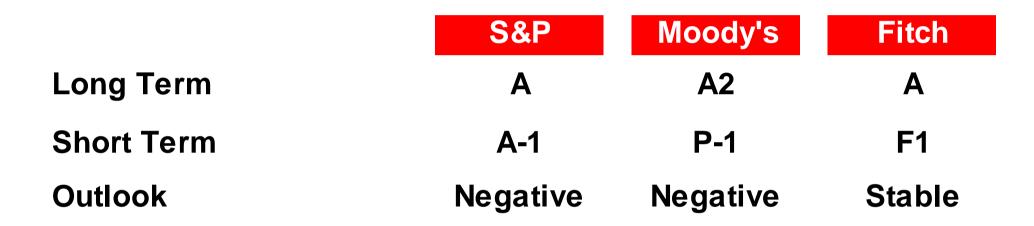
### Santander UK operates on a standalone basis, following Banco Santander independent subsidiaries policy







### Santander UK credit ratings

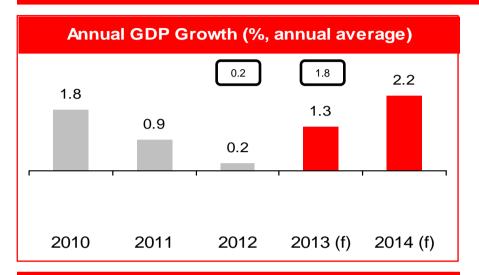


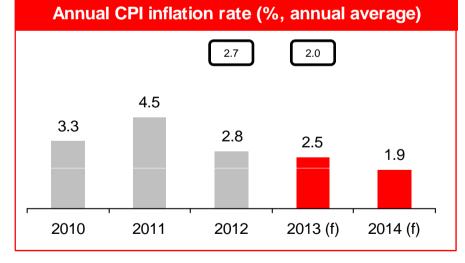


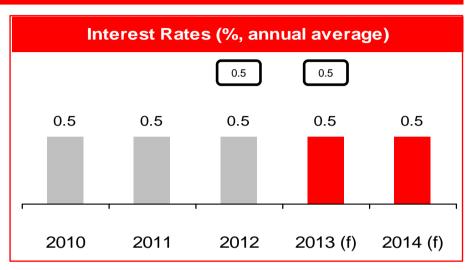


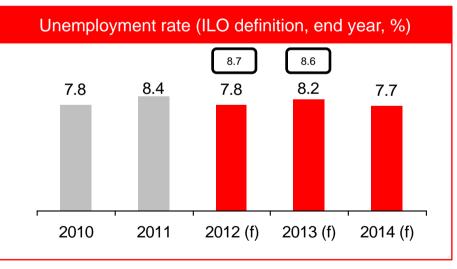
#### **Market environment**

#### GDP expectations weaker after softer survey data and Eurozone events









Q3 2012 forecast

Source - Office for National Statistics & Bank of England (f) - Santander UK Economics forecast updated as of end December 2012

**United Kingdom** 

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**Santander** 

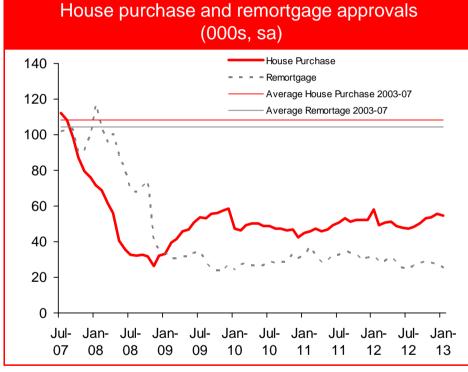
### Market environment – housing market activity

Housing market volumes remain flat; house prices continue gradual fall

-10

-15 -

-20 -



sa - seasonal adjusted; nsa - not seasonal adjusted

Source – Bank of England



Q1'07 Q4'07 Q3'08 Q2'09 Q1'10 Q4'10 Q3'11 Q2'12 Q1'13



(\*) Estimated by Santander UK, September 2012, end period data



(f)

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### **Santander UK**



