## Santander UK Group Holdings plc

## Investor Update Q1 2016 Results

**April 2016** 





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Source: Santander UK Q1 2016 results Quarterly Management Statement for the three months ended 31 March 2016 or Santander UK Group Holdings Management Information (MI), unless otherwise stated. Santander has a standard listing of its ordinary shares on the London Stock Exchange and Santander UK plc continues to have its preference shares listed on the London Stock Exchange. Further information in relation to Santander UK can be found at: www.santander.co.uk/uk/about-santander-uk. Neither the content of Santander UK's website nor any website accessible by hyperlinks on Santander UK's website is incorporated in, or forms part of, this presentation.

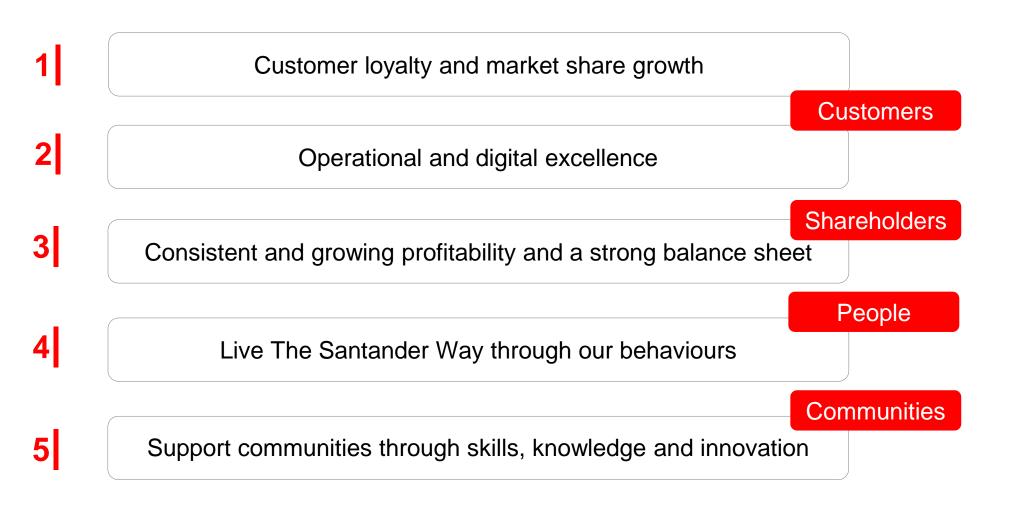


## Q1'16 results highlights

- Solid Q1'16 results with PBT of £532m, up 13% versus Q1'15 with strong business flows
- Growth in total retail current account balances of £3.6bn; continue to make net gains in the current account switcher market
- Banking NIM of 1.78%, impacted by continued asset margin pressure and SVR attrition
- Lending growth in all customer business segments; improved NPL ratio of 1.53%
- Good progress in Commercial Banking with deeper relationships driving growth in ancillary services
- Cost discipline has resulted in stable operating expenses for the last six quarters, with digitalisation and product simplification supporting operational efficiency
- Improved adjusted RoTE of 11.0%, CET 1 ratio of 11.6% and leverage ratio of 4.0%



## 2018 strategy creating value for all our stakeholders





## On track to deliver on our 2016-18 commitments

		FY'15	Q1'16	2018 target
Customers	Loyal retail customers	3.7 million	3.7 million	4.7 million
	Loyal SME and Corporate customers <sup>1</sup>	266,000	266,000	308,000
	Retail customer satisfaction ('FRS')	62.9%	62.5%	Top 3
	Digital customers <sup>1</sup>	3.9 million	4.2 million	6.5 million
Shareholders	Return on tangible equity ('RoTE')	8.2%	11.0% <sup>2</sup>	12-14%
	Cost-to-income ratio ('CIR')	53%	52%	< 50%
	CET 1 capital ratio	11.6% <sup>3</sup>	11.6%	c. 12%
	Non performing loan ('NPL') ratio	1.54%	1.53%	< 1.50%
	Dividend payout ratio	50%	n/a	50%

For notes see Appendix 1 to the Santander UK Group Holdings plc Quarterly Management Statement for the three months ended 31 March 2016. A glossary of the main terms used in the Quarterly Management Statement is available on our website at www.santander.co.uk/uk/about-santander-uk/investor-relations-glossary 1. Including Business Banking customers | 2. Adjusted for the FSCS / UK Bank Levy phasing. Statutory RoTE was 12.5% | 3. 2015 CET 1 capital ratio excluding £450m PPI, including Plevin, provision charge would have been 11.9%



## 2016 outlook

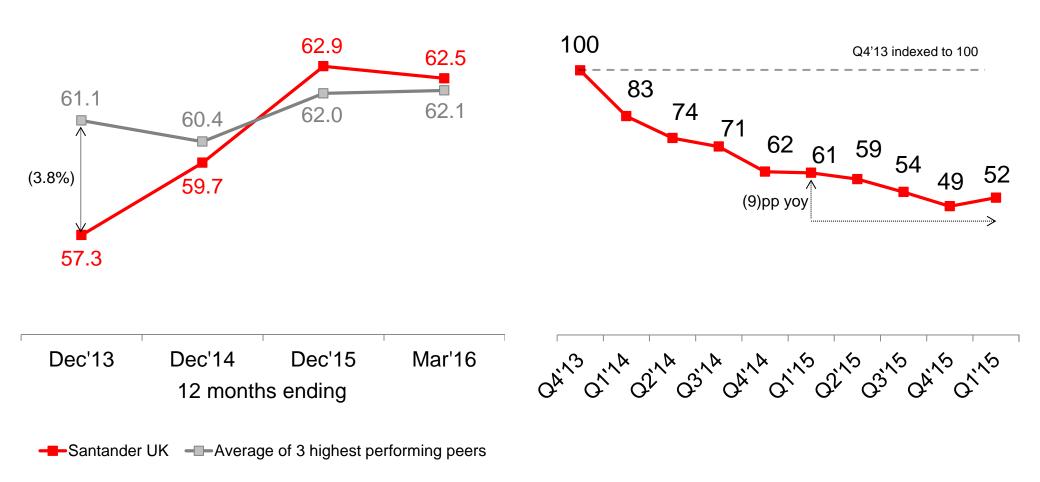
- Expect the improving trend in UK lending growth seen in 2015 to continue
- Conscious of prevailing market volatility, uncertainty on policy interest rates and the UK/EU referendum
- Expect the Banking NIM for 2016 to decline further, from 1.80% at Q4'15 predicated on no change to the Bank of England base rate in 2016, increased lending market liquidity, competitive pressures on new asset margins and continued SVR attrition
- Offsetting net interest income pressure, we are confident we can drive fee income growth
- Expect net mortgage lending to grow in line with the market, with slightly slower decline in SVR mortgage balances.
- Building on the strong foundations, we are well positioned as the only full service scale challenger, to deliver on our refined strategy and continue to give value to customers



## Customer loyalty and market share growth Continued improvement in retail customer experience



Retail complaints received (indexed)<sup>2</sup>



1. As measured by FRS. Refer to Appendix 1 in the Q1'16 Quarterly Management Statement for a full definition and glossary at www.santander.co.uk/uk/about-santanderuk/investor-relations-glossary | 2. Source: Santander UK management information. All unique core complaints included. Those relating to legacy issues e.g. PPI and advice related complaints are not included

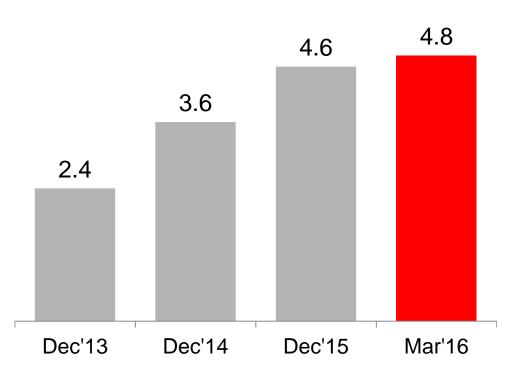


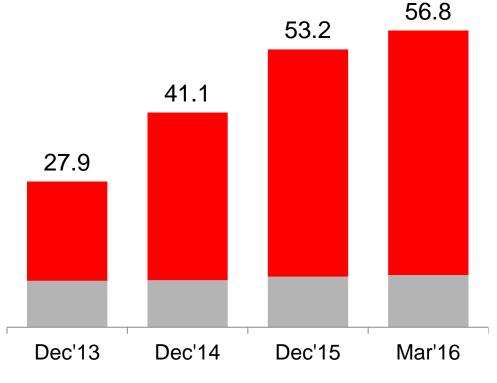
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# Customer loyalty and market share growth 131,000 new 11213 World customers in Q1'16



Retail Banking current account balances (£bn)





of which 11213 Current Account balances (adult accounts only)



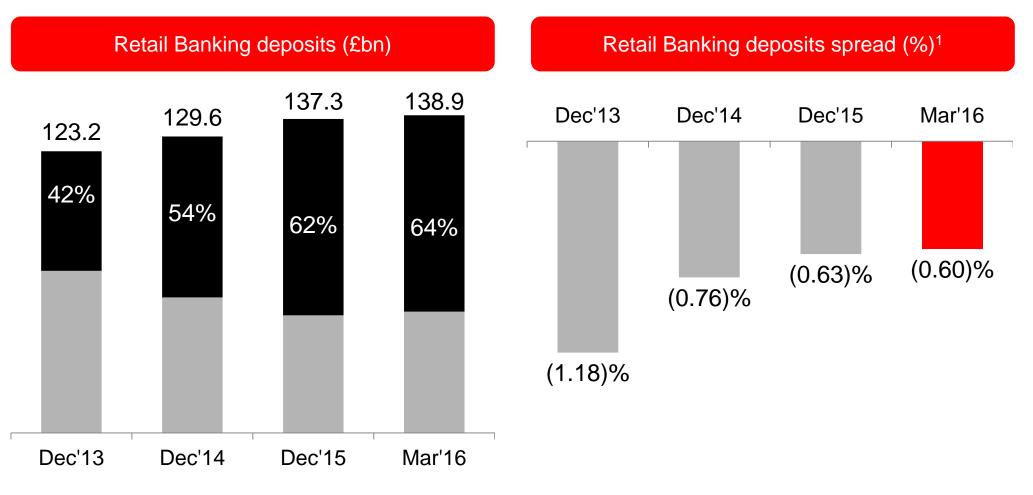
## Customer loyalty and market share growth 11213 World is transforming our customer profile

	Non 11213 Current Account	11213 Current Account <sup>1</sup>	Main benefits of 11213 Current Account
Loyal customers <sup>2</sup>	23%	70%	<ul> <li>Deepening relationships; improved customer profile</li> </ul>
Select and Affluent <sup>3</sup>	6%	35%	Improved liquidity stability; fee paying account
Products per customer	1.5	2.2	<ul> <li>Simple and transparent product</li> </ul>
Ave. account balance <sup>4</sup>	1.0x	5.3x	Better savings mix; less rate sensitive money
Customer satisfaction <sup>5</sup>	63%	77%	More satisfied customers; high staff advocacy <sup>6</sup>

1. Adult accounts only | 2. Loyal customers are primary current account customers (credit turnover >= £500 per month and at least two direct debits on the current account) who hold an additional product | 3. Refer to Appendix 1 in the Q1'16 Quarterly Management Statement for a full definition and glossary at www.santander.co.uk/uk/about-santander-uk/investor-relations-glossary | 4. Average account balances are combined savings and banking liability balances | 5. GfK FRS Main Current Account Satisfaction, 12 months ending March 2016 | 6. Santander UK management information



## Customer loyalty and market share growth Improved retail customer primacy and liability spread



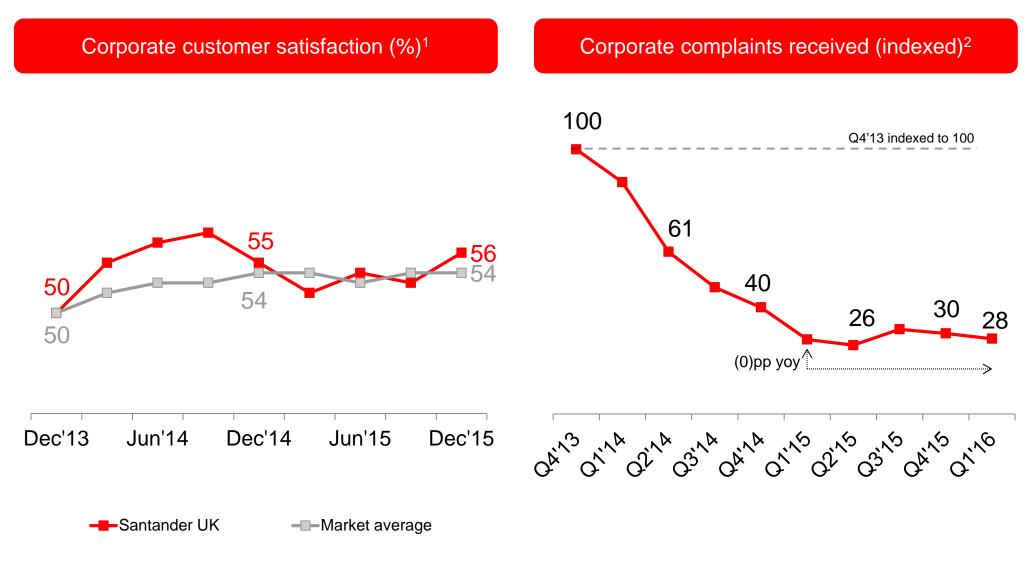
Banking and savings balances of customers with a primary 11213 Current Account or other primary current account

1. Retail Banking customer deposit spreads against the relevant swap rate or LIBOR. Retail Banking customer deposits include savings and bank accounts for personal and business banking customers, includes Jersey and Cater Allen



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# Customer loyalty and market share growth Improving corporate customer experience



1. Source: Charterhouse Business Banking Survey. Refer to Appendix 1 in the Q1'16 Quarterly Management Statement for a full definition and glossary at www.santander.co.uk/uk/about-santander-uk/investor-relations-glossary | 2. Source: Santander UK management information. Complaints relate to our commercial and corporate banking businesses

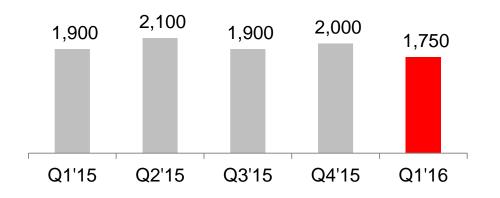


## Customer loyalty and market share growth Utilising full service corporate and commercial offering

	Customers	Customer loans	
SME > £250k - £50m	71,700	£13.5bn	
Mid corporates > £50m - £500m	1,400	£7.7bn	R
Large corporates > £500m	340	£6.3bn	С



Commercial Banking bank account openings



International expertise and differentiated offering

BREAK THROUGH

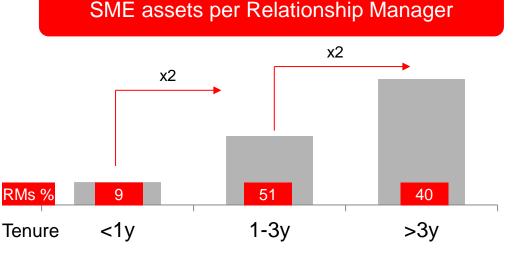


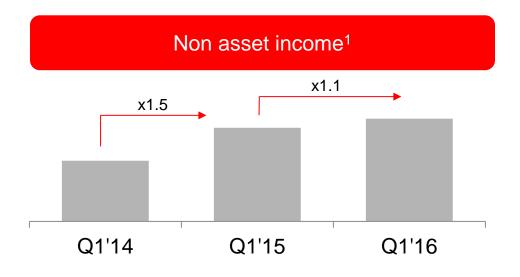






## Customer loyalty and market share growth Growing portfolios and improving productivity





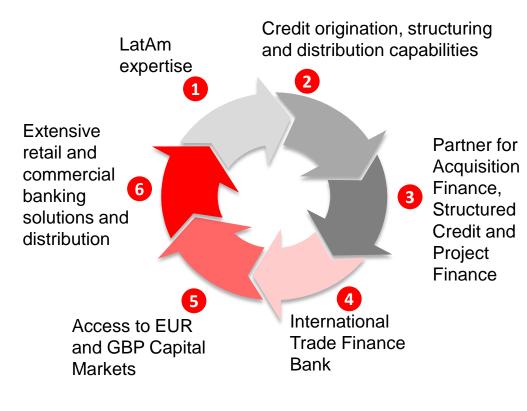
### Enhancing the customer value proposition

- RMs responsible for c.50 clients, a small portfolio which enables better client service
- Offering international solutions for development and management of clients businesses
- Pioneering Breakthrough programme continues to help UK SME's achieve their ambitions



## Customer loyalty and market share growth Continued investment in the GCB UK franchise

### Our competitive advantage



### Our strategy and key actions

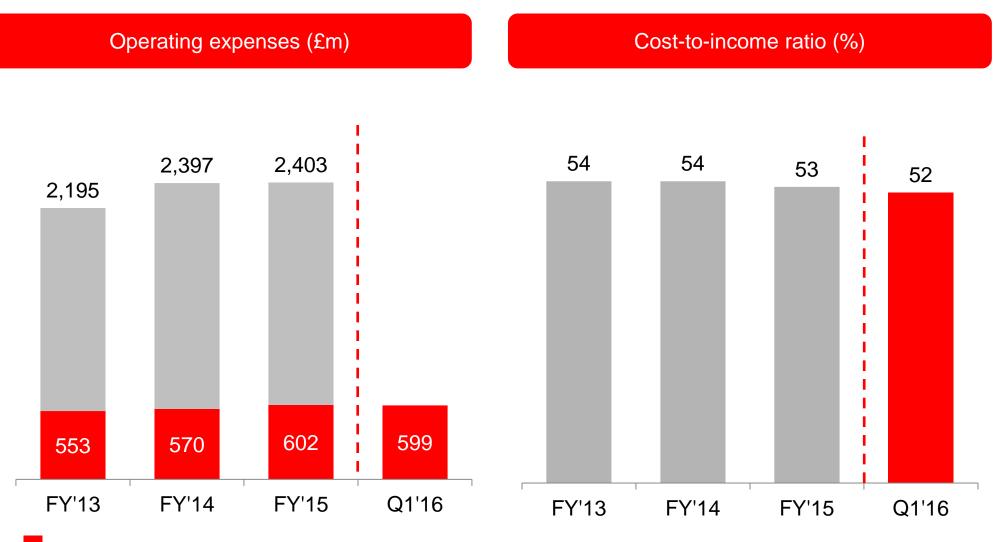
- Focus on traditional banking activities
- Client coverage leverages global relationship model
- Niche player with clear market focus
- On-going enhancement of systems, controls and processes

### Strong credentials in chosen businesses

	2013	Q1'16
UK corporate bonds investment grade	e (£) <sup>1</sup> #5	#4
UK housing associations bonds <sup>2</sup>	#1	#2
UK syndicated loans MLA <sup>1</sup>	#6	#5
Arranger of UK renewable loans <sup>3</sup>	#9	#5



## Operational and digital excellence Operational efficiency absorbing ongoing investment

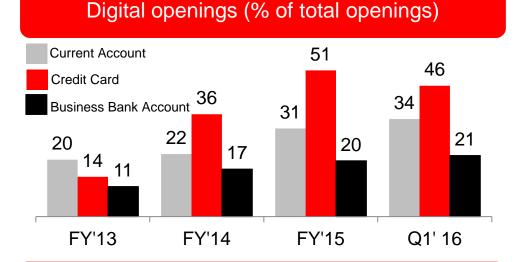


First quarter



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## Operational and digital excellence Accelerating our digital transformation



### Future digital developments for account openings

- Save and retrieve online application
- Instant on screen decision
- Document upload if ID is required
- Reduced number of questions
- Improved design and interaction







### Impact of new digital functionality<sup>1</sup>

- 1,400 new active mobile users every day
- Over 40% of mortgages retained online
- +36% business bank account online sales
- 1 in 3 bank accounts sold online

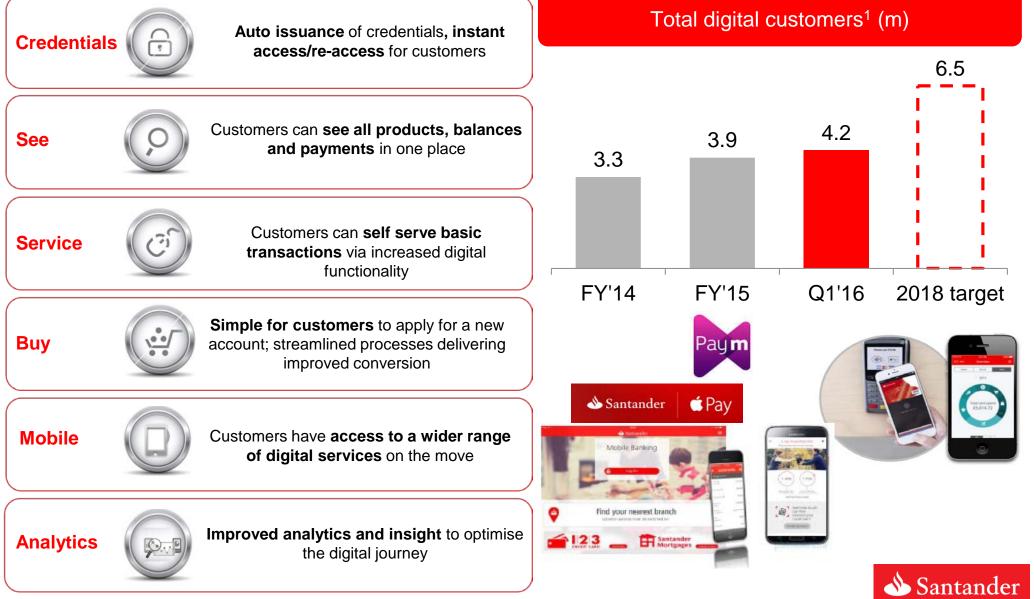
Save and retrieve online application

### Key digital developments for 2016

- First to introduce voice banking SmartBank app
- Link-up with Kabbage, an innovative SME lending platform
- Bringing new and innovative financial solutions partnering with best in industry start-ups, fintechs and technology providers

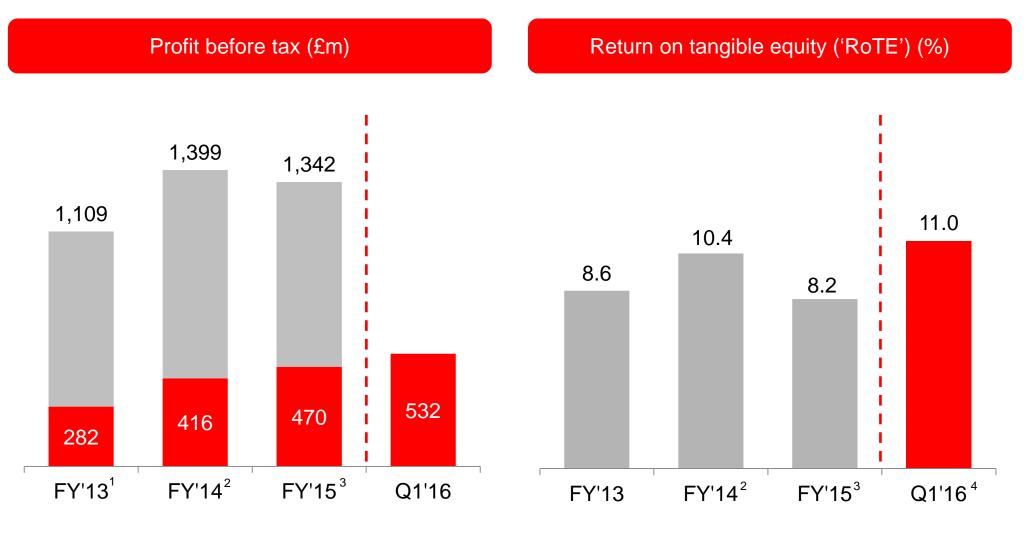


## Operational and digital excellence Six areas of focus for enhanced digital experience



1. 2014 and 2015 digital customers have been restated to include Business Banking users within Retail Banking

## Consistent and growing profitability and a strong balance sheet Consistently profitable, sustainable business



#### First quarter

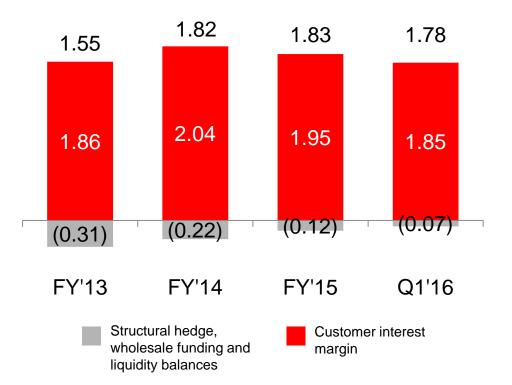
1. Excludes discontinued operations | 2. 2014 PBT and 2014 RoTE excluding £95m PPI provision charge would have been £1,494m and 11.1% respectively | 3. 2015 PBT and 2015 RoTE excluding £450m PPI, including Plevin, provision charge would have been £1,792m and 12.0% respectively | 4. Adjusted RoTE of 11.0% is annualised and adjusted for the UK Bank Levy and FSCS phasing that in 2015 was £101m and £76m, respectively and for the biannual dividend payments. Statutory RoTE was 12.5%. See Appendix 1 in the Q1'16 Quarterly Management Statement



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## Consistent and growing profitability and a strong balance sheet Margin under pressure from continued SVR attrition

### Banking NIM<sup>1</sup> (%)



### Banking NIM pressures

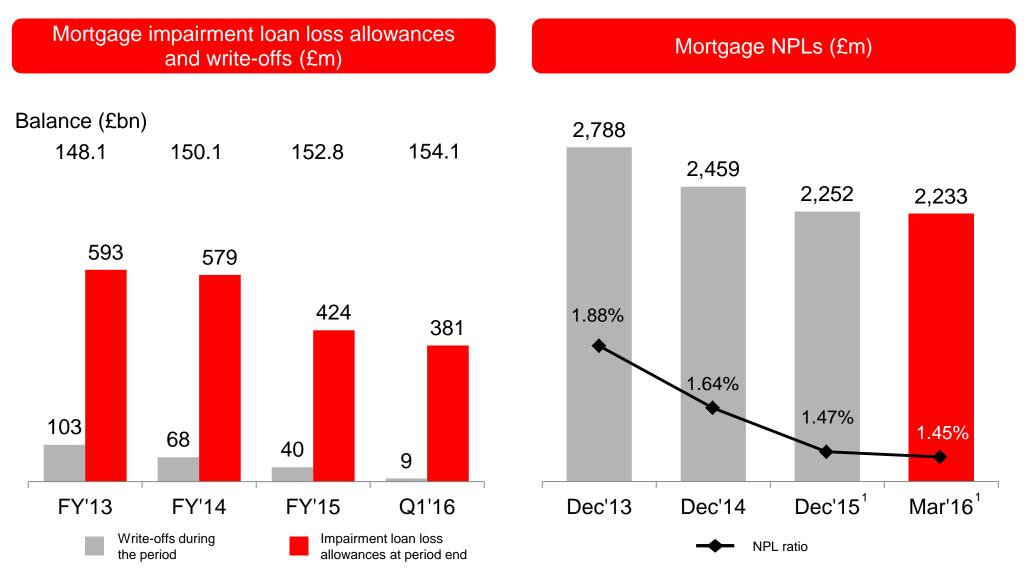
- Increased lending market liquidity
- Competitive pressures on new asset margins
- Continued SVR attrition

### Offsetting net income pressure

- Opportunities across all customer business segments
- Full service commercial offering
- 11213 Current Account and Credit Card fee changes
- International trade fees

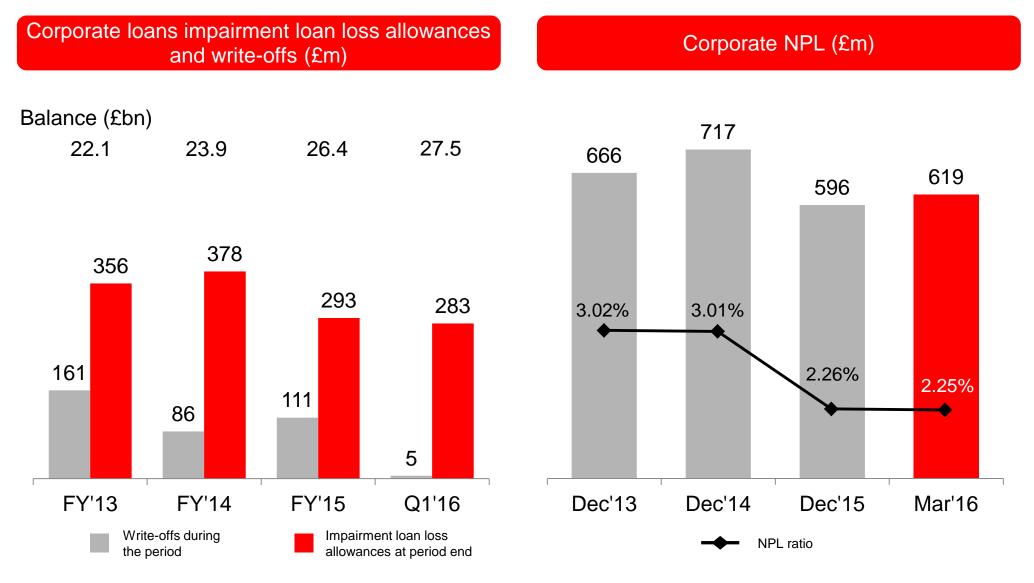


## Consistent and growing profitability and a strong balance sheet **Robust residential mortgage credit performance**



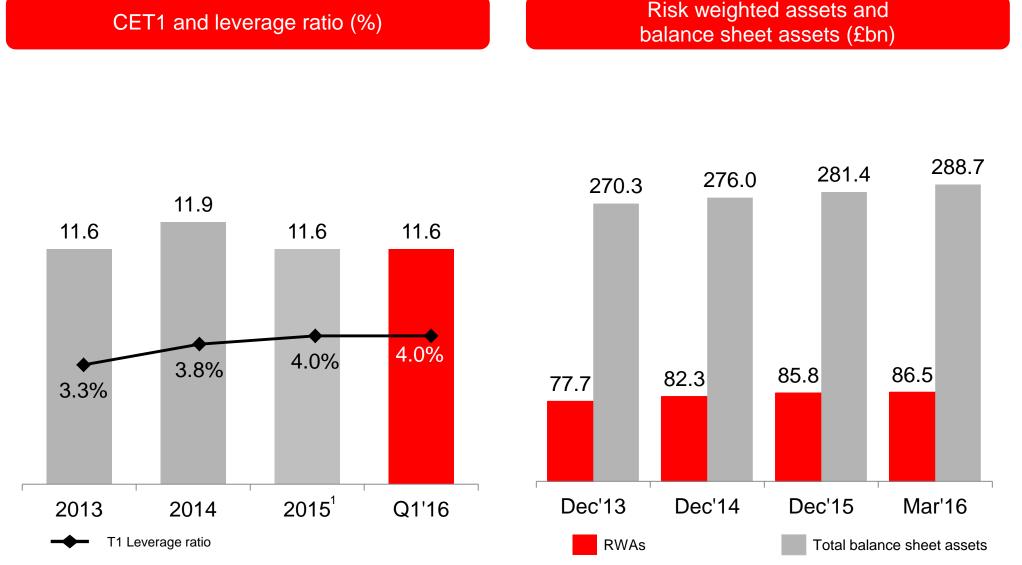


## Consistent and growing profitability and a strong balance sheet 21 Strong growth with prudent profile in corporate lending



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### Consistent and growing profitability and a strong balance sheet Maintaining capital and leverage levels





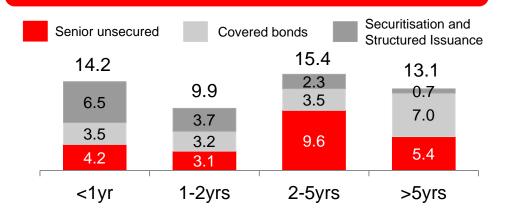
1. 2015 CET 1 capital ratio and PRA end point Tier 1 leverage ratio excluding £450m PPI, including Plevin, provision charge would have been 11.9% and 4.1%, respectively

Fixed income information



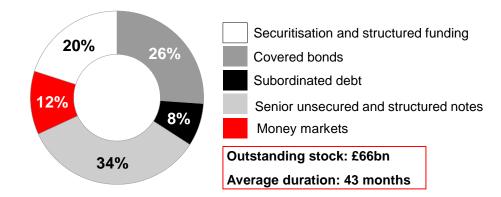
# Fixed income information Improved funding profile with reduced encumbrance

### MTF maturities (£bn, Mar'16)

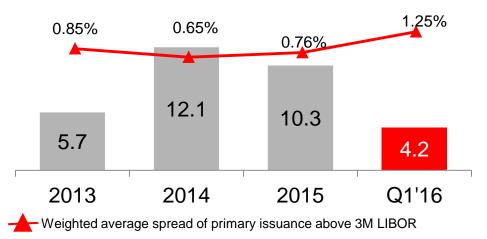


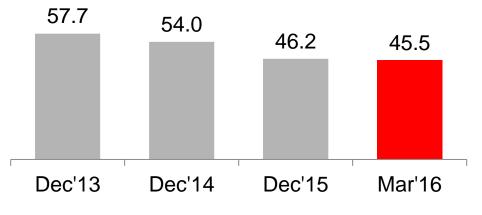
### MTF issuance (£bn) and spread<sup>1</sup>





### Medium term funding encumbrance<sup>2</sup> (£bn)

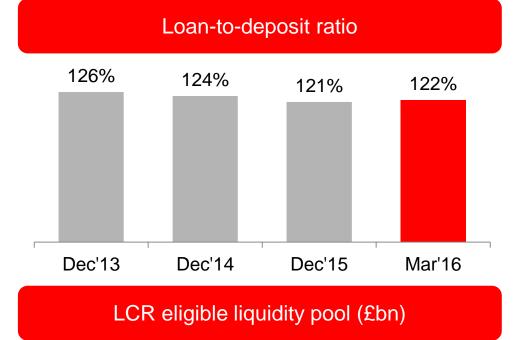






1. Weighted average spread at time of issuance above GBP 3M LIBOR | 2. Mortgage encumbrance includes all mortgages assigned to Fosse, Holmes, Langton and ANTS covered bond programmes

# Fixed income information Optimised liquidity position



38.7

Dec'15

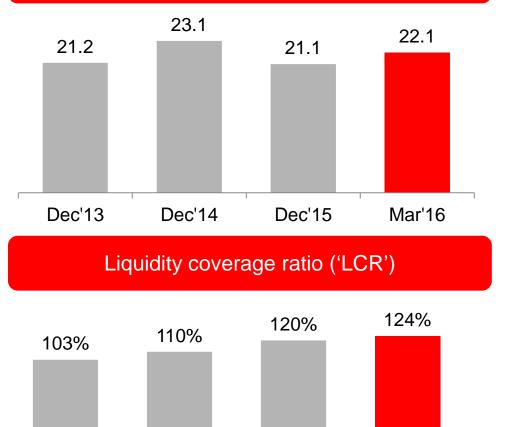
39.5

Dec'14

32.8

Dec'13

## Wholesale funding with a residual maturity of less than 1 year (£bn)



Dec'15

Mar'16

A glossary of the main terms used in the Quarterly Management Statement is available on our website at www.santander.co.uk/uk/about-santander-uk/investor-relationsglossary

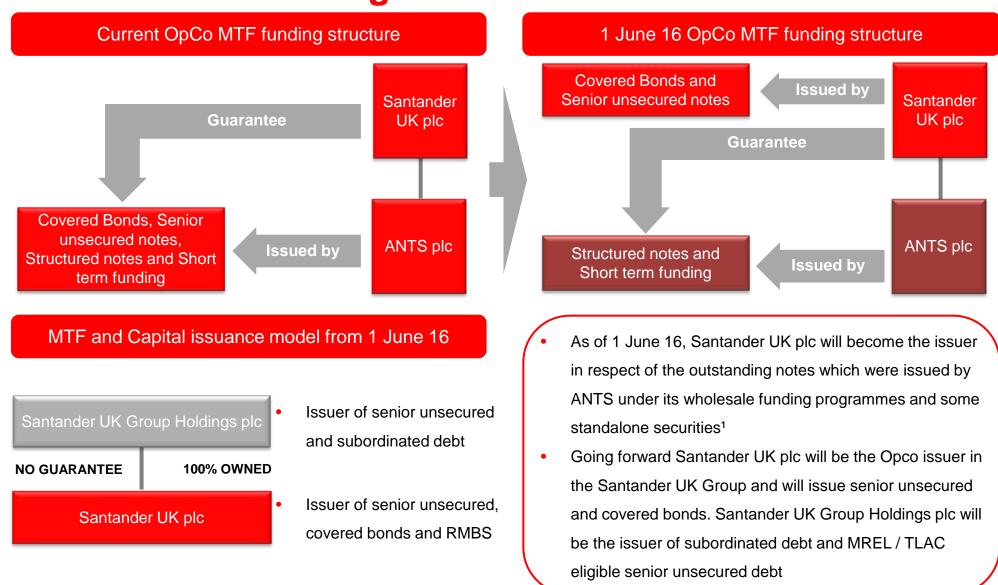
Mar'16

Dec'13

Dec'14

36.4

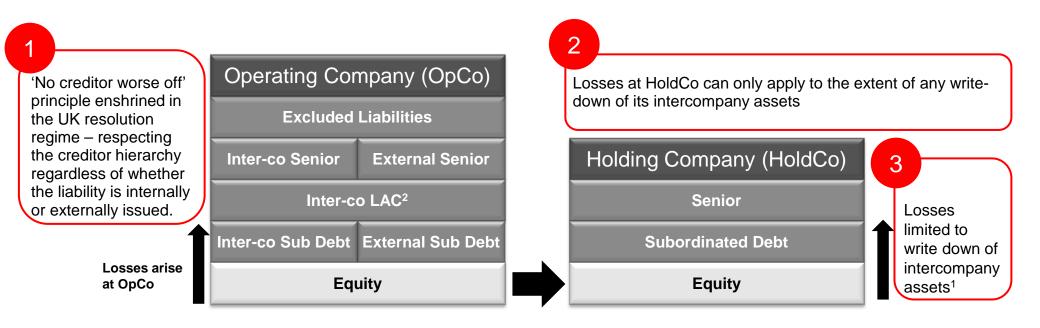
# Fixed income information Medium term funding issuance model



1. The Abbey National Treasury Services (ANTS) wholesale programme is: US \$30 billion Euro Medium Term Note Programme (EMTN), €35 billion Global Covered Bond Programme and its U.S. Registered Debt Shelf Programme. The standalone notes are: €60 million Guaranteed Step-Down Fixed / Inverse Floating Rate Notes due 2019 and £166,995,000 Zero Coupon Amortising Guaranteed Notes due 2038



# Fixed income information **UK resolution regime approach**



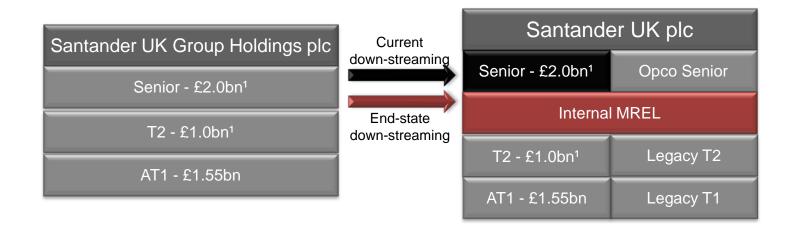
It is important that HoldCo investors understand the nature of the down-streaming arrangements. We are committed to providing transparent disclosure around how external Santander UK Group Holdings plc debt is down-streamed to Santander UK plc



# Fixed income information Transparent HoldCo debt down-streaming model

Banco Santander S.A. – multiple point of entry resolution group Santander UK Group Holdings plc – single point of entry resolution group

- We are required to satisfy the PRA that we can withstand capital and liquidity stresses on a standalone basis
- The PRA regulates capital (including dividends) and large exposures



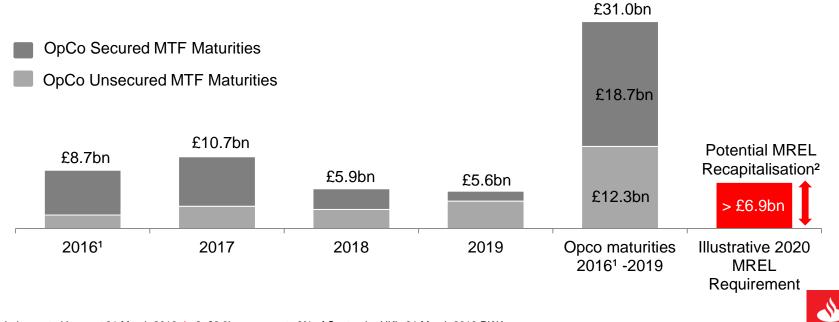
Currently all of our HoldCo debt is down-streamed into Santander UK plc ('OpCo') on an equivalent basis. Under the end-state MREL / TLAC regime HoldCo senior unsecured debt will be down-streamed in a form that is subordinated to OpCo senior unsecured debt but senior to subordinated capital instruments



## Fixed income information Well placed to meet end-point MREL requirement

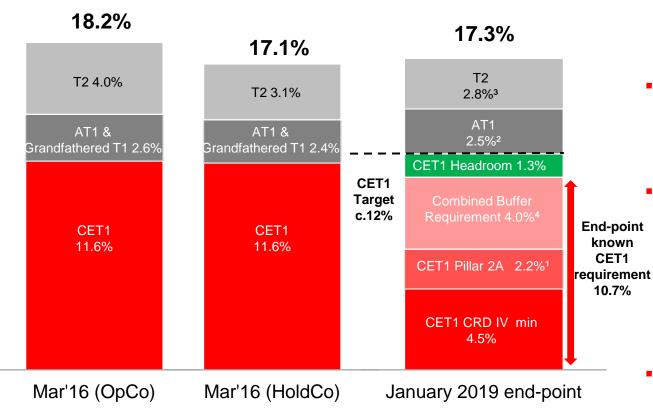
It is Santander UK's current intention to meet a portion of any regulatory loss absorbing capital requirement through issuance of senior unsecured debt from HoldCo which is down-streamed transparently in a regulatory LAC compliant form

- In Dec'15 the Bank of England released its consultation on the minimum requirement for own funds and eligible liabilities (MREL), the consultation suggests that MREL requirements over and above any regulatory capital minimum will be applicable from 1 January 2020
- Based on Santander UK's £86.5bn of RWAs at Mar'16, an 8% MREL recapitalisation amount would equal £6.9bn, our final MREL requirement is expected to be communicated to us later in 2016. The precise make up of the MREL stack will be dependent amongst other things on capital levels vs. capital requirements. MREL requirement will not be additive to wholesale funding requirements
- Our MREL requirement will be satisfied via a gradual refinancing of existing OpCo maturities into new HoldCo issuance



Santander

## Fixed income information Well placed to meet end-point capital requirement



- HoldCo and OpCo total capital difference is driven by the recognition of minority interests
- 18.2% of RWAs is the total subordination available to senior OpCo bondholders
- The FPC has indicated that it judges the current level of capital in UK banking system to be near to appropriate levels, and expects the impact of the Basel Committee revisions to be offset by reductions in Pillar 2A capital levels for UK banks
- As at 31 December 2015, Santander Group Holdings plc had £4.2bn of distributable reserves

1. Santander UK's Pillar 2A requirement was 4.0% as at 1 January 2016, Pillar 2A guidance is a point in time assessment | 2. Current minimum AT1 regulatory requirement is Pillar 1 1.5% and Pillar 2A 0.8%, however Santander UK expects to issue up to its leverage ratio eligible amount which is currently equal to 2.5% of RWA | 3. Current minimum T2 requirement is Pillar 1 2.0% and Pillar 2A 1.0%, however 0.2% of the T2 requirement will be satisfied from 0.2% of the 2.5% AT1 issuance | 4. Combined Buffer Requirement of 4% is made up of a 2.5% capital conservation buffer, a 1% systemic risk buffer (note this applicable from 2019 for the ring-fence bank) and a 0.5% countercyclical buffer applicable from March 2017



# Fixed income information Credit ratings – April 2016

		S&P	Moody's	Fitch	
	Senior Unsecured	BBB	Baa1	А	
Santander UK Group Holdings plc	Tier 2	BB+	Baa1	A-	
	Additional Tier 1	B+	Ba2	BB+	
	Outlook	stable	stable	positive	
Santander UK plc	Senior Unsecured	А	A1	А	
	Short-term	A-1	P-1	F-1	
	Outlook	stable	positive	positive	
	Standalone rating	bbb+	a3	baa1	

Notable recent developments

- Apr'16: Moody's improved the outlook on the San UK plc rating from 'stable' to 'positive' and upgraded the bank's long term deposit rating to Aa3 from A1
- Jan'16: S&P rating improved the outlook on the San UK plc rating from 'negative' to 'stable', following the successful senior unsecured debt issuances



Other information

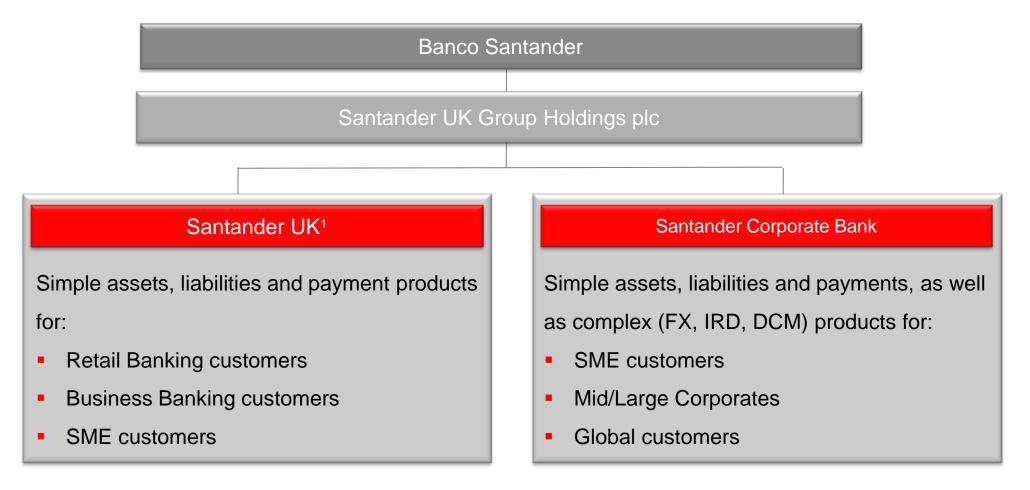


# Other information 33 Well positioned as the only full service scale challenger





## **Our proposed ring-fencing business model**



A retail and small business bank and a dedicated corporate bank will meet the distinct needs of the differing segments of our customer base



## Other information Prime residential mortgage book of £154.1bn

#### Mortgage product profile (stock, Mar'16) Geographical distribution (stock %, Mar'16) 29 22% 24 Fixed rate Variable rate<sup>1</sup> 11 10 10 Standard Variable Rate ('SVR') 5 56% 3 22% East Anglia London Midlands North and Northern Scotland South East South West Yorkshire North West Ireland excluding and Wales and London Humberside Mortgage borrower profile (stock, Mar'16) Mortgage lending (£bn) 7.1 5.0 Home movers 4.2 4.2 19% Remortgagers 1.3 44% First-time buyers Buy to Let ('BTL') Mar'15 (0.4) Mar'16 33% Internal transfers Net lending Gross mortgage lending 36% interest only mortgages (Dec'14: 38%)<sup>2</sup> c. 80% of refinancing customers retained<sup>3</sup> Santander

1. Variable rate includes tracker and base rate linked products | 2. Full interest only loans and the element of part-and-part attribution to interest only balances | 3. Refer to Appendix 1 in the Q1'16 Quarterly Management Statement for a full definition

## Other information Consistently prudent mortgage lending criteria

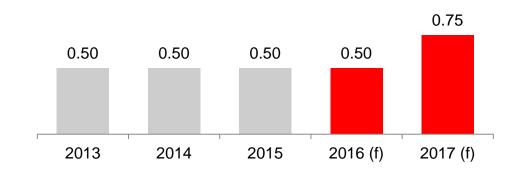
Mortgage loan distribution				Loan to value ('LTV')		
	Dec'15	Mar'16			Dec'15	Mar'16
Loan size distribution (stock)				Simple average LTV <sup>2</sup>		
Less than £0.25m	75.0%	73.8%		new lending	65%	65%
£0.25m - £0.5m	19.0%	19.7%		stock	45%	45%
£0.5m - £1m	5.2%	5.6%				
£1m - £2m	0.7%	0.8%		Indexed LTV distribution (stock)		
Over £2m	0.1%	0.1%		> 85% - 100%	6%	5%
Average loan size distribution (new business)				> 100%	2%	2%
London and South East	£248k	£266k		Now logating $0$ ( with $1 \text{ T}$ ) ( $0 \text{ C} 0$ (	4.00/	4 5 0/
Rest of UK	£136k	£141k		New lending % with LTV > 85%	16%	15%
All UK	£186k	£202k				
Loan-to-income multiple <sup>1</sup>	3.10	3.12	5,700 first-time buyers (£0.9bn gross lending) 5,300 BTL mortgages (average LTV of 71%)			- ·

## Other information Continued growth of UK economy

2.9 2.2 2013 2014 2015 2016 (f) 2017 (f)

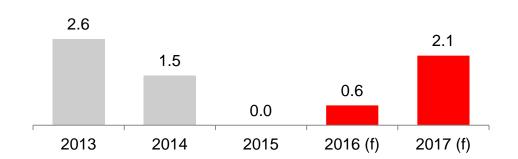
Annual GDP<sup>1</sup> growth (%, annual average)

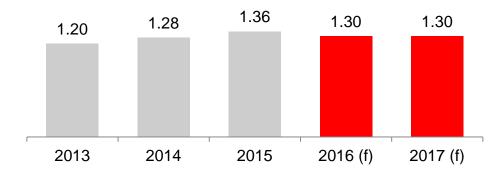
### Bank of England base rate (%, year end)



### Annual CPI<sup>2</sup> inflation rate (%, annual average)

### GBP/Euro exchange rates (year end)





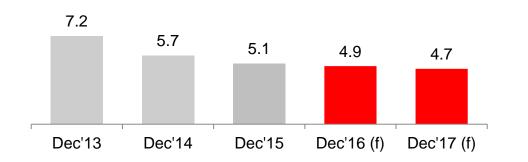


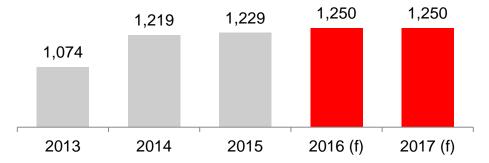
Source: Office for National Statistics and Bank of England. 2016 (f) and 2017 (f) are forecasts by Santander UK 1. Data revisions in the Q4'15 ONS Quarterly National Accounts (published 31 March 2016) 2. Consumer Price Index

# Other information 38 Housing and labour market indicators improved in 2015

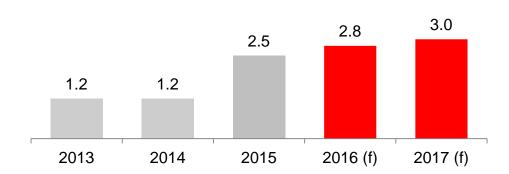


Property transactions (sa<sup>2</sup>, 000s)

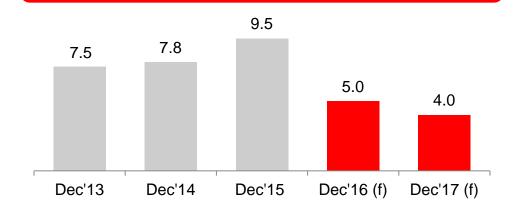




Average weekly earnings (annual, % inc. bonuses)



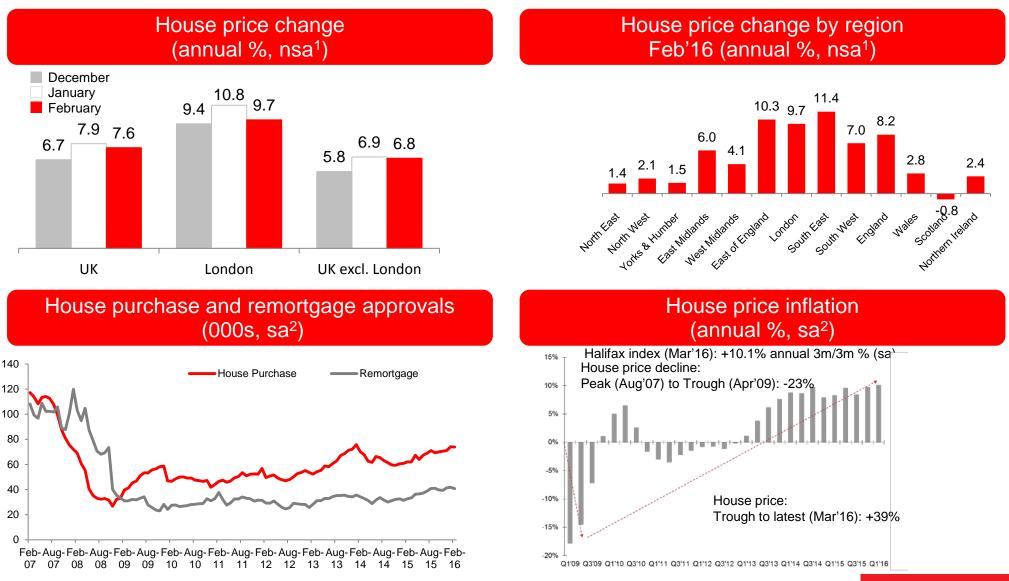
House prices increase<sup>3</sup> (%)





Source: Office for National Statistics and Bank of England. 2016 (f) and 2017 (f) are forecasts by Santander UK 1. International Labour Organisation 2. Seasonally adjusted 3. Halifax house prices (Source: Lloyds Banking Corporation)

## Other information Housing market continued to improve



Sources: House price change and House price change by region Feb'16 (annual %, nsa): Office for National Statistics. House purchase and remortgage approvals to Feb'16 (000s, sa): Bank of England. House price inflation (annual %, sa): Halifax (Lloyds Banking Group) 1. nsa: not seasonally adjusted 2. sa: seasonally adjusted

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#### Results and Presentations

Quarterly, half yearly and annual financial results and presentations

#### Debt Investors

Funding information and details of the covered bond, securitisation and other debt issuance programmes

#### Glossary

A glossary of the main terms is available at: www.santander.co.uk/uk/about-santanderuk/investor-relations-glossary

#### Key dates

Q2'16 results: 27 July 2016 Q3'16 results: 26 October 2016

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